

**AGENDA**  
**Board of Selectmen and acting as the Wage &**  
**Personnel Board as needed**  
**Remote Location Meeting**  
**July 12, 2021 – 6:30 PM**

**PLEASE ASK IF ANYONE IS RECORDING THE MEETING**  
**AND ANNOUNCE CABLE TAPING (IF PRESENT)**

1. In accordance with provisions allowed by Chapter 20 of the Acts of 2021, the July 12, 2021 public meeting of the Lakeville Board of Selectmen will be held remotely. **However, to view this meeting in progress, please go to [facebook.com/lakecam](https://www.facebook.com/lakecam) (you do not need a Facebook account to view the meeting). This meeting will be recorded and available to be viewed at a later date at <http://www.lakecam.tv/>**
2. 6:30 PM Meet with Finance Committee to review and vote to approve FY21 Departmental Transfers and FY21 Reserve Fund Transfers
3. 7:00 PM Possible Executive Session pursuant to M.G.L. c.30A, §21 (3) to discuss strategy with respect to collective bargaining or litigation if an open session may have a detrimental effect on the bargaining or litigating position of the public body and the chair so declares: Scott et al v. Planning Board and Jenkins et al v. Planning Board and to return to Open Session
4. Board of Selectmen Announcements
5. Town Administrator Announcements
6. Review and vote to approve Host Community Agreement Amendments regarding the sale of Nature's Remedy to Jushi MA, Inc.
7. Discuss and vote to approve request for reappointment of Ian Daley as Constable
8. Discuss and vote to approve request for outdoor entertainment-1 Cedar Pond Road – July 31, 2021
9. Vote to disband Police Station Building Committee, Project 43D Review Committee and Zoning By-law Review Advisory Committee
10. Review annual reappointment list and vote on reappointments
11. New Business
12. Old Business
13. Any other business that can properly come before the Board of Selectmen

**Please be aware that this agenda is subject to change. If other issues requiring immediate attention of the Board of Selectmen arise after the posting of this agenda, they may be addressed at this meeting.**

## **OTHER ITEMS**

1. Thank you note – Friends of the Lakeville Council on Aging
2. Letter from TEC Associates regarding 2021 - 2025 Vegetation Management Plan
3. Letter from Chief O'Brien regarding reappointment of call firefighters

**AGENDA ITEM #1  
JULY 12, 2021**

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**AGENDA ITEM #2  
JULY 12, 2021**

**MEET WITH FINANCE COMMITTEE TO REVIEW AND VOTE TO  
APPROVE FY21 DEPARTMENTAL TRANSFERS AND FY21  
RESERVE FUND TRANSFERS**


Attached is the list of FY21 Departmental Transfers and FY21 Reserve Fund Transfers.

**TOWN OF LAKEVILLE**  
**Transfer of Appropriations**  
 Fiscal Year 2021

Transfer From		Transfer To	
Account#	DEPARTMENT/Description	Account#	DEPARTMENT/Description
01210100-511700/511900	POLICE - SALARIES/DISPATCHERS	01220100-513500	FIRE - OVERTIME (EMERGENCY COVERAGE)
01210100-513200	POLICE - SALARIES/COURT OVERTIME	0124x200-531000	PART-TIME INSPECTORS - WAGES
01543200-577100	VETERANS - BENEFITS	01510100-512000	PART-TIME HEALTH ASST - WAGES
01543200-577100	VETERANS - BENEFITS	01543100-511000	VETERANS - SALARY
	Amount		Amount
	\$ 49,500.00		\$ 49,500.00
	11,525.00		11,525.00
	2,325.00		2,325.00
	360.00		360.00
	\$ 63,710.00		\$ 63,710.00

**Explanation:**

- 1) Unanticipated level of calls for emergency services, primarily due to COVID-19. Shift coverage due to absences from injuries.
- 2) Increased construction activity. Note: permit revenues have exceeded estimates by \$72k.
- 3) Food inspections performed during the fiscal year, to assist new Health Agent; should not recur going forward.
- 4) Original budget did not include the last few days of fiscal year.

  
 Ari Sky, Town Administrator

Board of Selectmen

Finance Committee

Chair, Board of Selectmen

Chair, Finance Committee

Date

Date

**Massachusetts General Laws, Chapter 44, section 33B:**

(b) A town may, by majority vote at any meeting duly held, transfer any amount previously appropriated to any other use authorized by law. Alternatively, the selectmen, with the concurrence of the finance committee or other entity established under section 16 of chapter 39, may transfer within the last 2 months of any fiscal year, or during the first 15 days of the new fiscal year to apply to the previous fiscal year, any amount appropriated, other than for the use of a municipal light department or a school department, to any other appropriation.

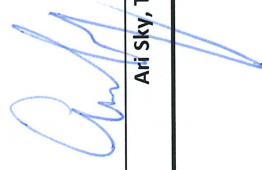
**TOWN OF LAKEVILLE**  
**Transfer of Appropriations**

Fiscal Year 2021

Transfer From		Transfer To	
Account#	DEPARTMENT/Description	Account#	DEPARTMENT/Description
01155200-530700	TECHNOLOGY - EXPENSES (MAINT)	01141200-530700	ASSESSORS - EXPENSES (TECH/GIS SERVICES)
01192200-531000	TOWN OFFICES/FIRE STATION - EXPENSES	01660200-521000/521300	HISTORIC LIBRARY - UTILITIES (ELECTRIC/OIL)
01155100-511000	TECHNOLOGY - DIRECTOR SALARY	01198200-531000	CABLE TV ADVISORY - LEGAL SERVICES
01192200-531000	TOWN OFFICES/FIRE STATION - EXPENSES	01199200-548500	OTHER GEN GOVT - GASOLINE/DIESEL
	Amount		Amount
	\$ 2,000.00	1	\$ 2,000.00
	3,000.00	2	3,000.00
	5,500.00	3	5,500.00
	6,750.00	4	6,750.00
	\$ 17,250.00		\$ 17,250.00

**Explanation:**

- 1) Web hosting of Assessors database; included in FY2022 budget.
- 2) Electricity costs previously paid by tenant (SBBC); lease expired mid-fiscal year.
- 3) Verizon agreement negotiations (Comcast agreement to be re-negotiated in FY2022).
- 4) Fuel purchases in late June, will be "used" in FY2022.



Ari Sky, Town Administrator

Board of Selectmen

Finance Committee

Chair, Board of Selectmen

Chair, Finance Committee

Date

Massachusetts General Laws, Chapter 44, section 33B:

(b) A town may, by majority vote at any meeting duly held, transfer any amount previously appropriated to any other use authorized by law. Alternatively, the selectmen, with the concurrence of the finance committee or other entity established under section 16 of chapter 39, may transfer within the last 2 months of any fiscal year, or during the first 15 days of the new fiscal year to apply to the previous fiscal year, any amount appropriated, other than for the use of a municipal light department or a school department, to any other appropriation.

**TOWN OF LAKEVILLE**  
**Reserve Fund Transfer Request**  
 Fiscal Year 2021

Transfer From		Transfer To	
Account#	Department/Description	Account#	Department/Description
01132200-579000	FINANCE COMMITTEE - Reserve Fund	01151200-531000	LEGAL SERVICES
	Approved	1	Requested
	\$ 36,000.00		\$ 36,000.00
	\$ 36,000.00		\$ 36,000.00

**Explanation:**

1) Expenses related to personnel, land use and general legal matters, including the Lakeville Hospital and Lakeville Country Club proposals as well as reimbursed support associated with the Town's various marijuana host community agreements.

Department

Department



Date

Chair, Finance Committee

Date

7/2/21

**Massachusetts General Laws, Chapter 40:**

Section 6. To provide for extraordinary or unforeseen expenditures, a town may at an annual or special town meeting appropriate or transfer a sum or sums not exceeding in the aggregate five per cent of the levy of the fiscal year preceding the fiscal year for which the fund, to be known as the reserve fund, is established. No direct drafts against this fund shall be made, but transfers from the fund may from time to time be voted by the finance or appropriation committee of the town, in towns having such a committee, and in other towns by the selectmen; and the town accountant in towns having such an official, and in other towns the auditor or board of auditors, shall make such transfers accordingly.

**AGENDA ITEM #3  
JULY 12, 2021**

**POSSIBLE EXECUTIVE SESSION PURSUANT TO M.G.L. C.30A, §21 (3) TO DISCUSS STRATEGY WITH RESPECT TO COLLECTIVE BARGAINING OR LITIGATION IF AN OPEN SESSION MAY HAVE A DETRIMENTAL EFFECT ON THE BARGAINING OR LITIGATING POSITION OF THE PUBLIC BODY AND THE CHAIR SO DECLARES: SCOTT ET AL V. PLANNING BOARD AND JENKINS ET AL V. PLANNING BOARD AND TO RETURN TO OPEN SESSION**



**AGENDA ITEM #4  
JULY 12, 2021**

**BOARD OF SELECTMEN ANNOUNCEMENTS**

**AGENDA ITEM #5  
JULY 12, 2021**

**TOWN ADMINISTRATOR ANNOUNCEMENTS**

**AGENDA ITEM #6  
JULY 12, 2021**

**REVIEW AND VOTE TO APPROVE HOST COMMUNITY AGREEMENT AMENDMENTS REGARDING THE SALE OF NATURE'S REMEDY TO JUSHI MA, INC.**

Attached at the amended HCAs for the transfer from Nature's Remedy to Jushi MA, Inc.

Also attached is a letter and information regarding Jushi MA, Inc.

**FIRST AMENDMENT TO TOWN OF LAKEVILLE AND  
NATURE'S REMEDY OF MASSACHUSETTS, INC.  
HOST COMMUNITY AGREEMENT**

This First Amendment to Host Community Agreement (the "Amendment") is entered into on \_\_\_ day of \_\_\_\_\_, 2021 by and between the Town of Lakeville, a Massachusetts municipal corporation with a principal address of 346 Bedford Street, Lakeville, Massachusetts 02347, (the "Town"), acting by and through its Board of Selectmen, Nature's Remedy of Massachusetts, Inc. a Massachusetts for-profit corporation formed under MGL ch.180 *et seq.*, and any successor in interest, with a principal office address of 109 State Street, Suite 404, Boston, Massachusetts 02109 ("Nature's Remedy"), and Jushi MA, Inc., a Massachusetts for-profit corporation with a principal office address of 301 Yamato Road, Suite 3250 Boca Raton, FL 33431 ("Jushi") and in reliance upon all of the representations made herein.

WHEREAS, Nature's Remedy and the Town entered into a Host Community Agreement (the "HCA") on September 25, 2018 to locate a licensed Recreational Marijuana Establishment ("RME") for the cultivation, processing, product manufacturing and retail sale of recreational marijuana at 310 Kenneth Welch Drive, Lakeville, MA (the "Facility"), in accordance with and pursuant to applicable state laws and regulations, including, but not limited to 105 CMR 750.00 and/or 935 CMR 500.00; and

WHEREAS, Nature's Remedy now desires to assign and transfer all its rights, title, interest and obligations in, to and under the HCA to Jushi pending approval by the Massachusetts Cannabis Control Commission ("CCC"); and

WHEREAS, Nature's Remedy will merge with and into Jushi, with Jushi as the entity surviving the merger, pending approval by the CCC, to facilitate said transfer and assignment; and

WHEREAS, the Town is amenable to the assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi upon the CCC's approval.

NOW, THEREFORE, in consideration of the mutual promises contained herein and other good and valuable consideration, the receipt of which is hereby acknowledged, the parties hereby agree as follows:

1. Upon the CCC's approval of the aforementioned change of corporate ownership and name ("CCC Approval"), the Town shall be deemed to have approved of the assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi.
2. The Assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi must occur within 90 days of CCC Approval (provided that a 30 day extension shall be granted by the Town upon request of the parties so long as the request is received within the original 90 day period) or the Town's approval in Section 1 hereof shall be null and void. Jushi and Nature's Remedy shall inform the Town in writing immediately after the assignment and transfer is consummated.

3. Upon assignment and transfer of Nature’s Remedy’s rights and obligations under the HCA to Jushi, all references to, as well as responsibilities and obligations of, Nature’s Remedy in the HCA shall be transferred and assigned to apply to Jushi.
4. The defined term “Company” in the HCA shall now refer to Jushi MA, Inc.
5. Section 12 “Notices” of the HCA shall be revised to provide updated notice information for the Company:  
  
 “To Licensee:  
 Jushi MA, Inc.  
 301 Yamato Road  
 Suite 3250  
 Boca Raton, FL 33431”
6. Except as set forth in this Amendment, all other provisions of the HCA shall remain in full force and effect.
7. This Amendment may be signed in any number of counterparts, each of which is an original, and all of which taken together shall constitute one and the same instrument, and any party hereto may execute this Amendment by signing one or more counterparts.
8. Each person signing this Amendment hereby represents and warrants that he or she has the full authority and is duly authorized and empowered to execute this Agreement on behalf of the party for which he or she signs.
9. Facsimile and electronic signatures affixed to this Amendment shall have the same weight and authority as an original signature.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment on the day and year first written above.

TOWN OF LAKEVILLE,  
 By and through its Board of Selectmen,

NATURE’S REMEDY OF  
 MASSACHUSETTS, INC.,  
 By:

\_\_\_\_\_  
 Evagelia Fabian, Chair

\_\_\_\_\_  
 Name:  
 Title:

\_\_\_\_\_  
 Richard LaCamera, Vice-Chair

\_\_\_\_\_  
 Lorraine Carboni

JUSHI MA, INC.,

By:

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Name:

Title:

769101v2/LAKE/0001

**FIRST AMENDMENT TO TOWN OF LAKEVILLE AND  
NATURE'S REMEDY OF MASSACHUSETTS, INC.  
HOST COMMUNITY AGREEMENT**

This First Amendment to Host Community Agreement (the "Amendment") is entered into on \_\_\_ day of \_\_\_\_\_, 2021 by and between the Town of Lakeville, a Massachusetts municipal corporation with a principal address of 346 Bedford Street, Lakeville, Massachusetts 02347, ("the Town"), acting by and through its Board of Selectmen, Nature's Remedy of Massachusetts, Inc. a Massachusetts for-profit corporation formed under MGL ch.180 *et seq.*, and any successor in interest, with a principal office address of 109 State Street, Suite 404, Boston, Massachusetts 02109 ("Nature's Remedy"), and Jushi MA, Inc., a for-profit corporation with a principal office address of 301 Yamato Road, , Suite 3250, Boca Raton, FL 33431 ("Jushi") and in reliance upon all of the representations made herein.

WHEREAS, Nature's Remedy and the Town entered into a Host Community Agreement (the "HCA") on June 13, 2018 to locate a licensed Medical Marijuana Treatment Center ("MMTC") engaged in cultivation, processing and dispensing of marijuana for medical use in the Town at 310 Kenneth Welch Drive, Lakeville, MA (the "Facility") in accordance with Chapter 369 of the Acts of 2012 and applicable regulations, as such state and regulations have and may be further amended by Chapter 55 of the Acts of 2017; and

WHEREAS, Nature's Remedy now desires to assign and transfer all its rights, title, interest and obligations in, to and under the HCA to Jushi pending approval by the Massachusetts Cannabis Control Commission ("CCC"); and

WHEREAS, Nature's Remedy will merge with and into Jushi, with Jushi as the entity surviving the merger, pending approval by the CCC, to facilitate said transfer and assignment; and

WHEREAS, the Town is amenable to the assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi, upon the CCC's approval.

NOW, THEREFORE, in consideration of the mutual promises contained herein and other good and valuable consideration, the receipt of which is hereby acknowledged, the Parties hereby agree as follows:

1. Upon the CCC's approval of the aforementioned change of corporate ownership and name ("CCC Approval"), the Town shall be deemed to have approved of the assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi.
2. The Assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi must occur within 90 days of CCC Approval (provided that a 30 day extension shall be granted by the Town upon request of the parties so long as the request is received within the original 90 day period) or the Town's approval in Section 1 hereof shall be null and void. Jushi and Nature's Remedy shall inform the Town in writing immediately after the assignment and transfer is consummated. The defined term "Company" shall now refer to Jushi MA, Inc.

3. Upon assignment and transfer of Nature's Remedy's rights and obligations under the HCA to Jushi, all references to, as well as responsibilities and obligations of, Nature's Remedy in the HCA shall be transferred and assigned to apply to Jushi.
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8. Each person signing this Amendment hereby represents and warrants that he or she has the full authority and is duly authorized and empowered to execute this Agreement on behalf of the party for which he or she signs.
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IN WITNESS WHEREOF, the parties hereto have executed this Amendment on the day and year first written above.

TOWN OF LAKEVILLE,  
By and through its Board of Selectmen,

NATURE'S REMEDY OF  
MASSACHUSETTS, INC.,  
By:

\_\_\_\_\_  
Evagelia Fabian, Chair

\_\_\_\_\_  
Name:

Title:

\_\_\_\_\_  
Richard LaCamera, Vice-Chair

\_\_\_\_\_  
Lorraine Carboni

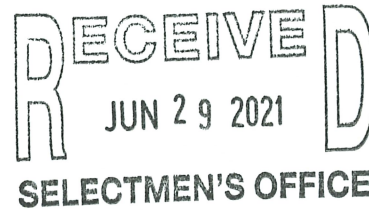


JUSHI MA, INC.,  
By:

\_\_\_\_\_  
Name:  
Title:

771064/LAKE/0001

Joshua Lee Smith  
Direct telephone: 508-926-3464  
Direct facsimile: 508-929-3064  
Email: [jsmith@bowditch.com](mailto:jsmith@bowditch.com)



June 29, 2021

**BY E-MAIL – [asky@lakevillema.org](mailto:asky@lakevillema.org)**

Lakeville Board of Selectmen  
346 Bedford Street  
Lakeville, MA 02347  
Attn: Ari J. Sky, Town Administrator

**Re: *Nature's Remedy of Massachusetts, Inc. to Jushi MA, Inc. – Request for Approval of Transfer of Host Community Agreements with Respect to Medical Marijuana Treatment Center and Adult Use Marijuana Cultivation, Processing and Product Manufacturing Establishment at 310 Kenneth Welch Drive, Lakeville, Massachusetts***

Dear Mr. Sky and Members of the Board of Selectmen:

Nature's Remedy of Massachusetts, Inc. ("Nature's Remedy") and the Town of Lakeville (the "Town") are parties to a Host Community Agreement dated June 2018 (the "Medical HCA") and a Host Community Agreement dated September 25, 2018 (the "Adult Use HCA", collectively, the "HCAs") in connection with the use and operation of a medical marijuana treatment center and an adult use marijuana cultivation, processing and product manufacturing establishment, respectively, located at 310 Kenneth Welch Drive, Lakeville, Massachusetts (collectively, the "Establishment"). After entering into the HCAs with the Town, Nature's Remedy sought and obtained all necessary state and local permits and approvals for the operation of the Establishment, performed and completed related renovation and construction work at the Establishment and property and commenced operations at the Establishment shortly after its final state licenses were issued on June 27, 2019.

Nature's Remedy and Jushi MA, Inc. ("Jushi MA") recently entered into an agreement under which Nature's Remedy will merge with and into Jushi MA, with Jushi MA as the entity surviving the merger. Consequently, Jushi MA will hold all the licenses and permits held by Nature's Remedy upon completion of the merger. Section 18 of the Medical HCA and Section 11 of the Adult Use HCA provide that Nature's Remedy shall not assign or transfer the HCAs without prior written consent from the Town. The purpose of this letter is to request written consent from the Town, pursuant to Sections 11 and 18 of the HCAs, for Nature's Remedy to transfer all of Nature's Remedy's right, title and interest in and to the HCAs, to Jushi MA. Nature's Remedy and Jushi MA submitted a Change of Ownership and Control Application to the Massachusetts Cannabis Control Commission on May 6, 2021.

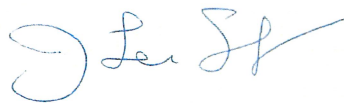
Jushi MA is a subsidiary of Jushi Holdings Inc. (“Jushi”), which is a well-established, publicly-traded cannabis company with medical and adult use retail, cultivation and manufacturing operations across the U.S., including in California, Illinois, Virginia, Nevada and Pennsylvania. Across all of its locations, Jushi generated approximately \$42 million in revenues in the first quarter of 2021 and estimates full year 2021 revenues to be between \$205-\$255 million. Jushi has a diverse workforce and has been recognized as one of the “Best Cannabis Companies to Work For” by *Cannabis Dispensary Magazine* in 2020 and 2021. Jushi’s senior leadership, comprised of highly experienced individuals from many industries prior to joining Jushi, including, but not limited to, the cannabis sector, has made a concerted effort from inception to ensure that its facilities offer an exciting and enjoyable place to work, while also instilling a culture of compliance.

Additionally, Jushi actively engages in charitable endeavors in the states in which it operates. For example, Jushi has recently sponsored numerous projects organized by “The Laundry Project”, which provides direct assistance to lower-income families by providing free laundry services at their local laundromat. These projects are led by a 501(c)(3) organization ([www.laundryproject.com](http://www.laundryproject.com)) and Jushi’s employees provide volunteer services at the events. Initially focusing these events within Pennsylvania, Jushi will be soon sponsoring projects in its other markets it operates. Specifically, following approvals and the closing of the contemplated transaction with Nature’s Remedy, it expects to sponsor similar events within the Town. Jushi MA looks forward to bringing similar charitable efforts to Massachusetts in its plan to make a positive impact in the community. Please see the enclosed company profile for Jushi. We are happy to provide additional information upon request.

Kindly schedule this request to be heard at the Board of Selectmen’s next meeting, which is scheduled to occur on **July 12, 2021, or if that date is not available, July 26, 2021.**

Thank you for your assistance with this matter.

Yours truly,



Joshua Lee Smith

JLS:  
Enclosure

cc: Amy E. Kwesell, akwesell@k-plaw.com (w/enclosure)

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OTCMKTS: JUSHF | CSE: JUSH

June 2021



## **Disclaimers**

The information contained in this presentation has been prepared by Jushi Holdings Inc. ("Jushi" or the "Company") and contains information pertaining to the business, operations and assets of Jushi and its subsidiaries. The information contained in this presentation (a) is provided as at the date hereof and is subject to change without notice, (b) does not purport to contain all the information that may be necessary or desirable to fully and accurately evaluate an investment in the Company, and (c) is not to be considered as a recommendation by Jushi that any person make an investment in the Company. The Company is not liable for the accuracy and completeness of the information provided in this presentation. Liability claims against the Company relating to damage of any kind caused by the use or non-use of the information provided or by the use of incorrect or incomplete information are excluded, unless there is evidence of willful intent or gross negligence on the part of the Company.

## **FORWARD LOOKING STATEMENTS**

This presentation may contain "forward-looking statements" and "forward-looking information" within the meaning of applicable securities laws (collectively, "forward-looking information") which are made as of the date of this presentation and based upon the Company's current internal expectations, estimates, projections, assumptions and beliefs. All information, other than statements of historical facts, included in this document that address activities, events or developments that Jushi expects or anticipates will or may occur in the future constitutes forward-looking information. Forward-looking information is often, but not always identified by the words, "may", "would", "could", "should", "will", "intend", "plan", "anticipate", "believe", "estimate", "expect" or similar expressions suggesting future outcomes. This document contains forward-looking information and statements pertaining to, among other things, the company's future growth plans. Readers are cautioned that forward-looking information and statements are not based on historical facts but instead are based on reasonable assumptions and estimates of management or Jushi at the time they were provided or made and involve known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of Jushi, as applicable, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking information and statements. Such factors include, among others: anticipated strategic, operational and competitive benefits may not be realized; events or series of events, including in connection with COVID-19, may cause business interruptions; required regulatory approvals may not be obtained; acquisitions may not be able to be completed on satisfactory terms or at all; and the Company may not be able to raise additional debt or equity capital. There can be no assurance that such forward-looking information and statements will prove to be accurate as actual results and future events could differ materially from those anticipated in such information and statements. Accordingly, readers should not place undue reliance on forward-looking information and statements. The Company does not undertake to update any forward-looking information and/or forward-looking statements that are contained or referenced herein, except in accordance with applicable securities laws. All subsequent written and oral forward-looking information and statements are provided in the Company's Management, Discussion and Analysis for the nine months ended September 30, 2020 ("MD&A"), and Additional forward-looking information and statements are provided in the Company's Management, Discussion and Analysis for the nine months ended September 30, 2020 ("MD&A"), and other filings with securities and regulatory authorities which are available at [www.sedar.com](http://www.sedar.com).

## **CAUTIONARY NOTE REGARDING FUTURE-ORIENTED FINANCIAL INFORMATION**

To the extent any forward-looking statement in this presentation constitutes "future-oriented financial information" or "financial outlooks" within the meaning of applicable Canadian securities laws, such information is being provided to demonstrate the anticipated market penetration and the reader is cautioned that this information may not be appropriate for any other purpose and the reader should not place undue reliance on such future-oriented financial information and financial outlooks. Future-oriented financial information and financial outlooks, as with forward-looking statements generally, are, without limitation, based on the assumptions and subject to risks as set out above under the heading "Forward Looking Statements". The Company's actual financial position and results of operations may differ materially from management's current expectations and, as a result, the Company's revenue and expenses may differ materially from the revenue and expenses profiles provided in this presentation. Such information is presented for illustrative purposes only and may not be an indication of the Company's actual financial position or results of operations.



## **Disclaimers**

### Non-IFRS Measures

We define EBITDA as net income (loss), or "earnings", before interest, income taxes, depreciation, and amortization. We define Adjusted EBITDA as EBITDA before: (i) fair value changes included in inventory sold and fair value changes included in biological assets; (ii) share-based compensation expense; (iii) fair value changes in derivatives; (iv) net gain on business combinations; (v) gains and losses on investments and financial assets; (vi) net loss on debt and warrant modification; (vii) gains and losses on legal settlements; (viii) pre-acquisition expense; (ix) listing expense; and (x) goodwill impairment.

These non-IFRS measures are not recognized measures under International Financial Reporting Standards ("IFRS") and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies.

Adjusted EBITDA is included as a supplemental disclosure because we believe that such measurement provides a better assessment of the Company's operations on a continuing basis by eliminating certain material non-cash items and certain other adjustments we believe are not reflective of the Company's ongoing operations and performance. Adjusted EBITDA has limitations as an analytical tool as it excludes from net income as reported interest, tax, depreciation, non-cash expenses, RTO expense, other income, grow cost expensed for biological assets and unsold inventory, and the non-cash fair value effects of accounting for biological assets and inventories. Because of these limitations, Adjusted EBITDA should not be considered as the sole measure of the Company's performance and should not be considered in isolation from, or as a substitute for, analysis of the Company's results as reported under IFRS. The most directly comparable measure to Adjusted EBITDA calculated in accordance with IFRS is operating income (loss).

### NO OFFERS

This presentation does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of securities of the Company in any jurisdiction in which an offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of such jurisdiction.

The securities of the Company described herein have not been and will not be registered under the United States federal or state securities laws and may not be offered or sold in the United States, or to, or for the account or benefit of, "U.S. Persons" as such term is defined in Regulation S under the United States Securities Act of 1933, as amended (the "U.S. Securities Act"), unless an exemption from registration is available. Prospective investors will be required to represent, among other things, that they meet the requirements of an available exemption from the registration requirements of the U.S. Securities Act and are familiar with and understand the terms of the offering and have all requisite authority to make such investment.

IN MAKING AN INVESTMENT DECISION, INVESTORS MUST RELY ON THEIR OWN EXAMINATION OF THE COMPANY AND THE TERMS OF THE OFFERING, INCLUDING THE MERITS AND RISKS INVOLVED. THE SECURITIES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE SECURITIES AND EXCHANGE COMMISSION OR BY ANY STATE SECURITIES COMMISSION OR REGULATORY AUTHORITY, NOR HAVE ANY OF THE FOREGOING AUTHORITIES OR ANY CANADIAN PROVINCIAL SECURITIES REGULATOR PASSED ON THE ACCURACY OR ADEQUACY OF THIS PRESENTATION. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

### THIRD PARTY INFORMATION

This presentation includes market and industry data which was obtained from various publicly available sources and other sources believed by the Company to be true. Although the Company believes it to be reliable, the Company has not independently verified any of the data from third-party sources referred to in this presentation or analyzed or verified the underlying reports relied upon or referred to by such sources, or ascertained the underlying assumptions relied upon by such sources. The Company does not make any representation as to the accuracy of such information.

### TARGET AUDIENCE

This presentation is only addressed to those persons, which have been explicitly determined by the Company as recipients. The Company did not and will not authorize any third parties to distribute this presentation or make it available to persons not determined by the Company or to the public. Any unauthorized distribution or disclosure will constitute an infringement of the concluded non-disclosure agreement and the Company reserves the right to take further legal action in such cases. No action has been (or will be) taken by the Company that would permit the possession or distribution of this presentation. Persons into whose possession this presentation may come are required to inform themselves of and observe any corresponding restrictions. The Company does not accept any responsibility for any violation by any person of any such restrictions.



## **Disclaimers**

### REGULATORY

Potential investors are aware that the cannabis market is highly regulated, and that various permits and authorizations are necessary for the import, distribution, sale or other business activities related to medicinal cannabis. The respective regulations can be subject to change, which might affect the permits required. This presentation does not intend to advertise the products of the Company. Any reference to the products serves only the information of potential investors and shall not incite the purchase of the products.

### TAXATION

Prospective investors should be aware that the purchase of securities of the Company or any entity related thereto may have tax consequences both in Canada and the United States. Each prospective investor is strongly encouraged to consult its own tax advisor concerning any purchase of securities of the Company or any entity related thereto and the holding and disposition of any such securities. This presentation does not address the tax consequences of the purchase, ownership or disposition of any such securities.

### MANAGEMENT CEASE TRADE ORDER

Commencing on April 21, 2021 and as recently as May 28, 2021, Jushi announced that due to Jushi's auditor being unable to complete its audit procedures in advance of April 30, 2021, it did not file its audited annual financial statements for the year ended December 31, 2020, the related management's discussion and analysis, related CEO and CFO certificates, and annual information form for the year ended December 31, 2020 (collectively, the "Required Filings") by the required deadline of April 30, 2021 (the "Filing Deadline"). The Company is continuing to work with its auditor to complete the audit and make these filings at the earliest possible date.

In light of these circumstances, the Company obtained from the Ontario Securities Commission, as principal regulator for the Company, a management cease trade order ("MCTO") under National Policy 12-203 – Management Cease Trade Orders throughout the duration of the default. The MCTO restricts the trading of securities of the Corporation by the Chief Executive Officer and Chief Financial Officer of the Corporation and it will be revoked once the Corporation has made the Required Filings.

There can be no certainty when the Required Filings will be made. If the Required Filings are not made within 60 days of the Filing Deadline or if Jushi fails to satisfy the ongoing conditions applicable to the MCTO, the Canadian securities regulatory authorities may impose a cease trade order on the securities of Jushi, which would restrict all trading in securities of Jushi and which could materially impact the Company.

### COPYRIGHT

All brands and trademarks mentioned in this presentation and possibly protected by third parties are subject without restriction to the provisions of the applicable trademark law and the ownership rights of the respective registered owners. The mere fact that a trademark is mentioned should not lead to the conclusion that it is not protected by the rights of third parties. The copyright for published objects created by the Company remains solely with the Company. Any duplication or use of objects such as diagrams, sounds or texts in other electronic or printed publications is not permitted without the Company's agreement.

### CURRENCY

All references to \$ or "dollar" in this presentation are references to USD, unless otherwise indicated.



# Officers

## Experienced Talent Leading Buildout and Execution



**Jim Cacioppo**  
CEO, Chairman & Founder



**Erich Mauff**  
President, Board Member  
& Founder



**Jon Barack**  
President & Founder



**Kimberly Bambach**  
Chief Financial Officer





# Management Team

## Experienced Talent Leading Buildout and Execution



**Olivier Blechner**  
EVP, Business  
Development



**Ryan Cook**  
EVP, Operations



**Tobi Lebowitz**  
EVP, Co-Head  
of Legal Affairs



**Matt Leeth**  
EVP, Co-Head  
of Legal Affairs



**Andreas Neumann**  
Chief Creative Director



**Michael Perlman**  
EVP, Investor Relations  
& Treasury



**Daniel Swasbrook**  
President, Jushi Europe



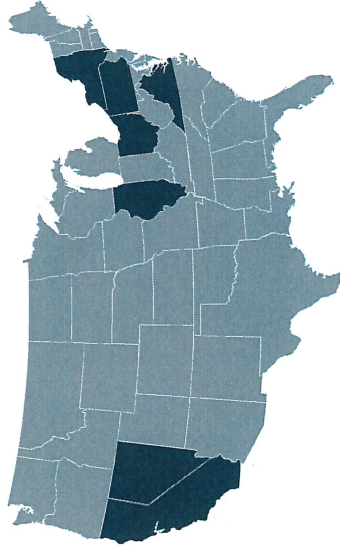
**Nicole Upshaw**  
EVP, Human  
Resources



**Trent Woloveck**  
Chief Commercial Director

# Jushi at a Glance

## Targeted Footprint



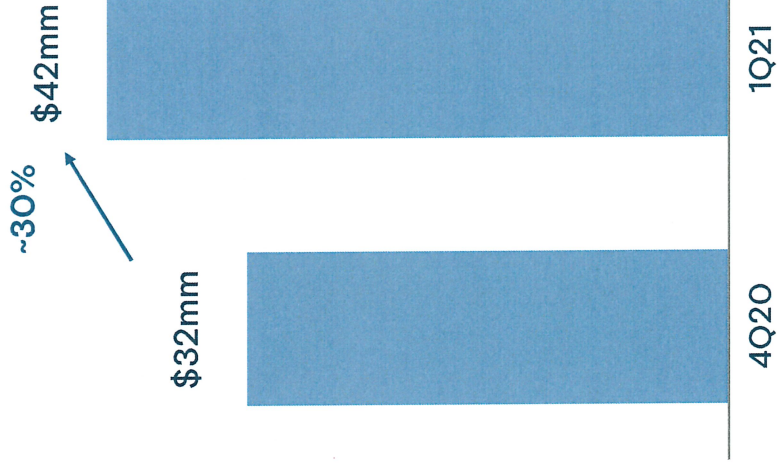
**18**  
open stores

**16**  
planned stores<sup>(1)</sup>

**5**  
cultivation<sup>(1)</sup>

**5**  
extraction & processing<sup>(1)</sup>

## Strong Sequential Revenue Growth



## Solid Balance Sheet (as of 3/31/21)



**~\$168mm**  
cash, cash equivalents and short-term investments



**~\$400mm**  
raised since inception

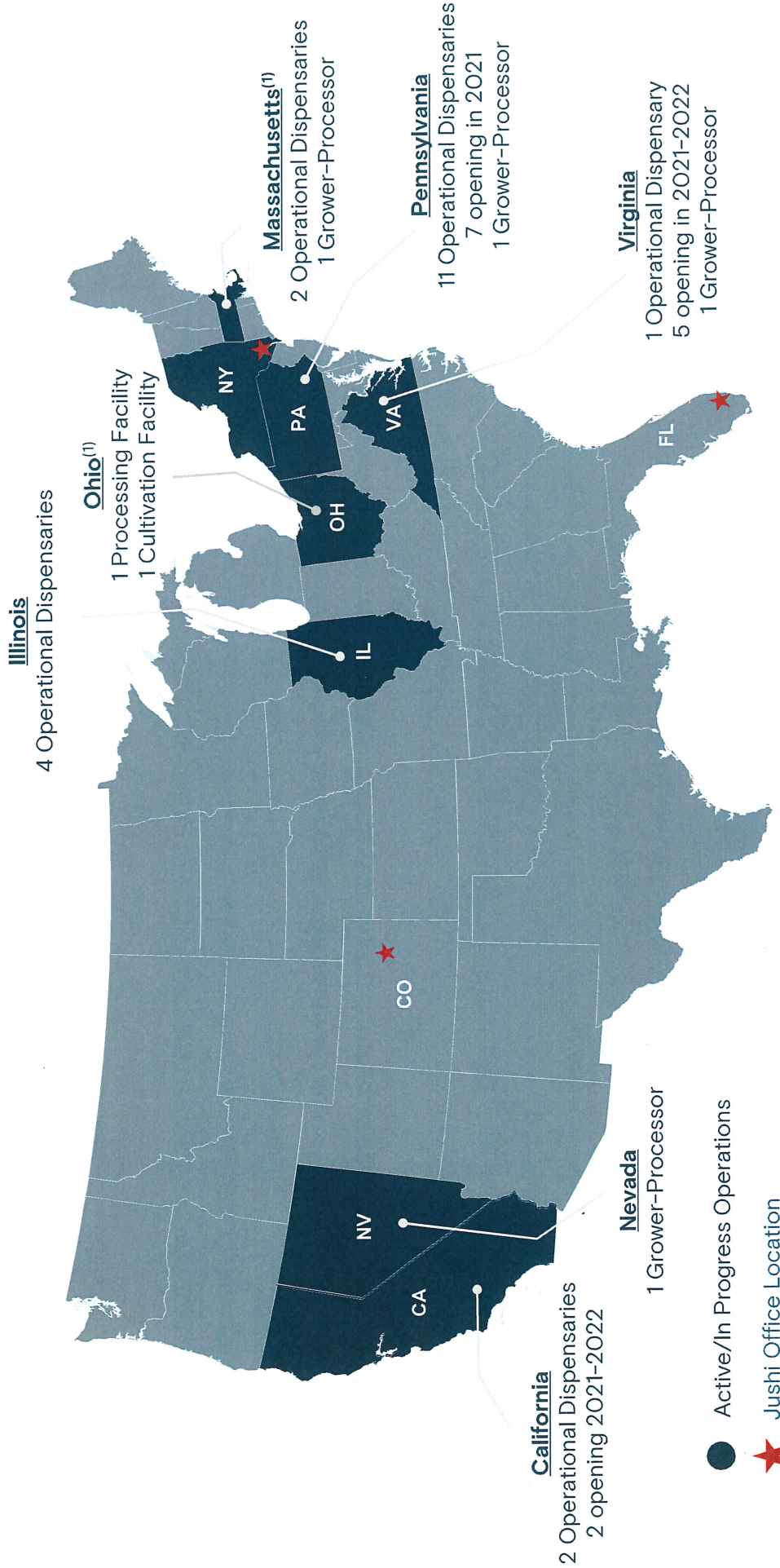


**~\$47mm**  
raised by founders/insiders

<sup>(1)</sup> Includes assets under a Management Services Agreement and/or under a Definitive Agreement



# Our National Footprint



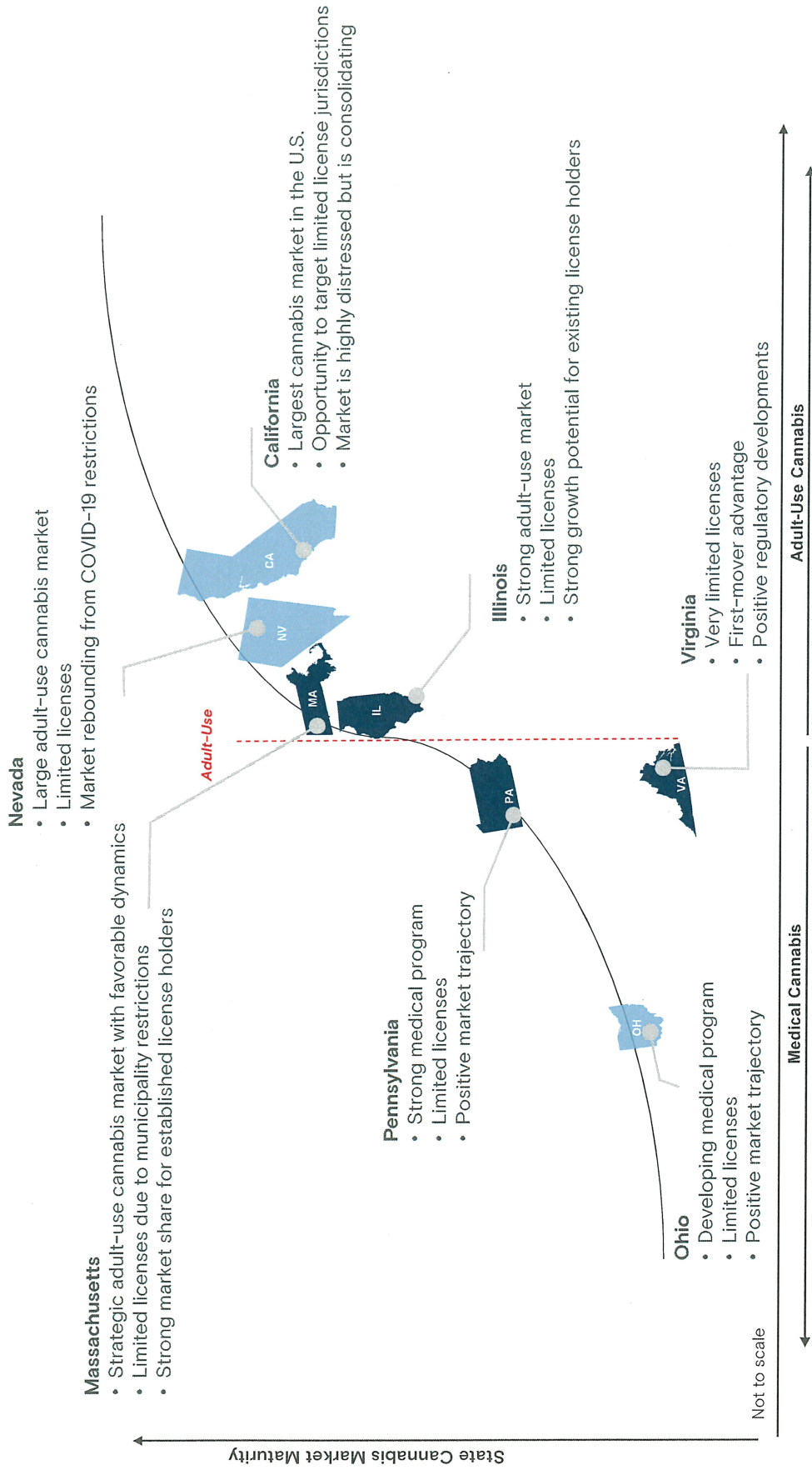
**34**      **05**      **05**      **03**      **854**

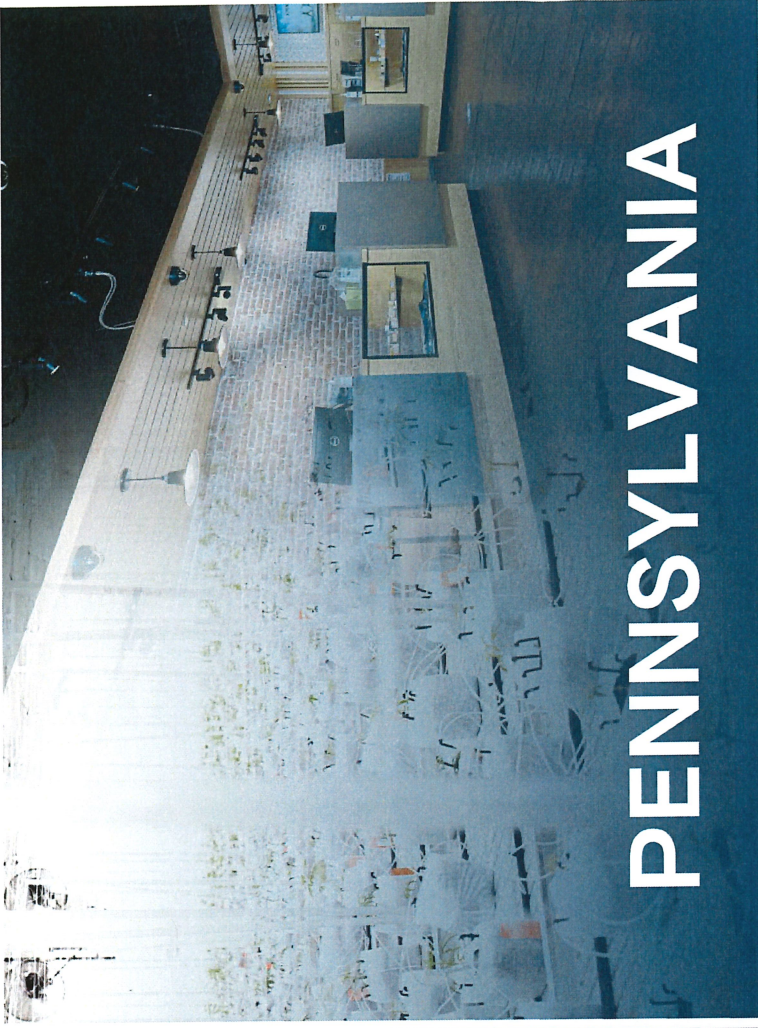
Cannabis Retail<sup>(1)(2)</sup>      Cultivation<sup>(1)</sup>      Extraction & Processing<sup>(1)</sup>      Offices      Team Members

(1) Includes assets under a Management Services Agreement and/or under a Definitive Agreement

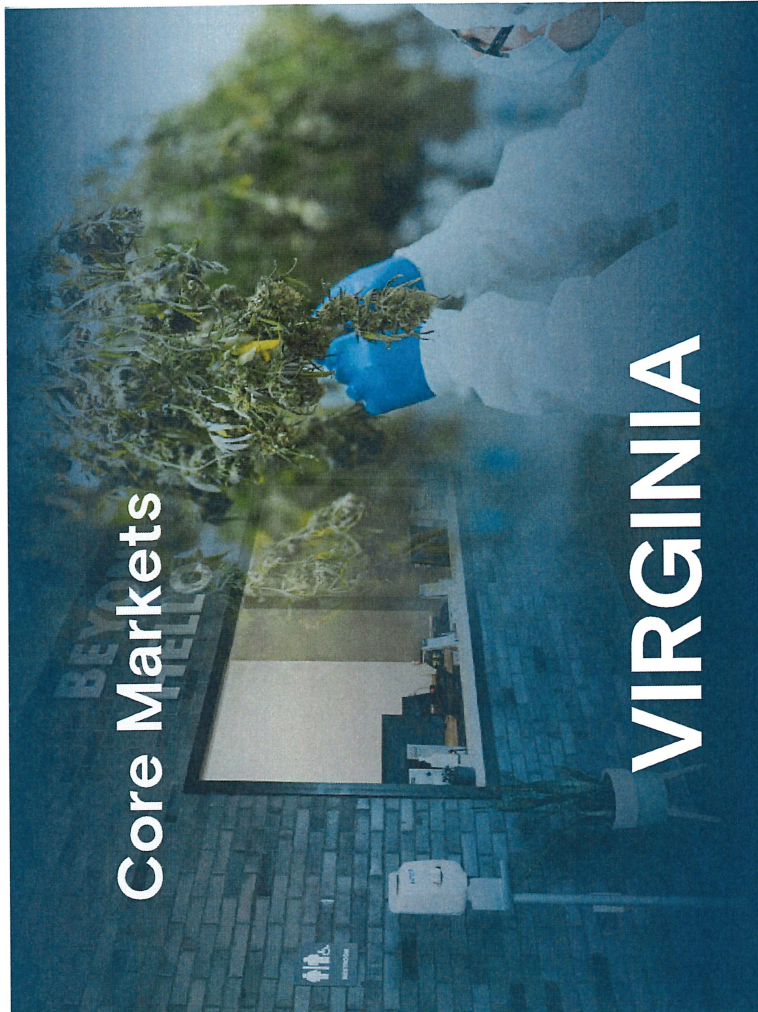
(2) Includes 18 open retail locations, 14 planned openings and two operating locations under definitive agreement

# Strategic Market Selection – Attractive adult-use and limited license medical markets



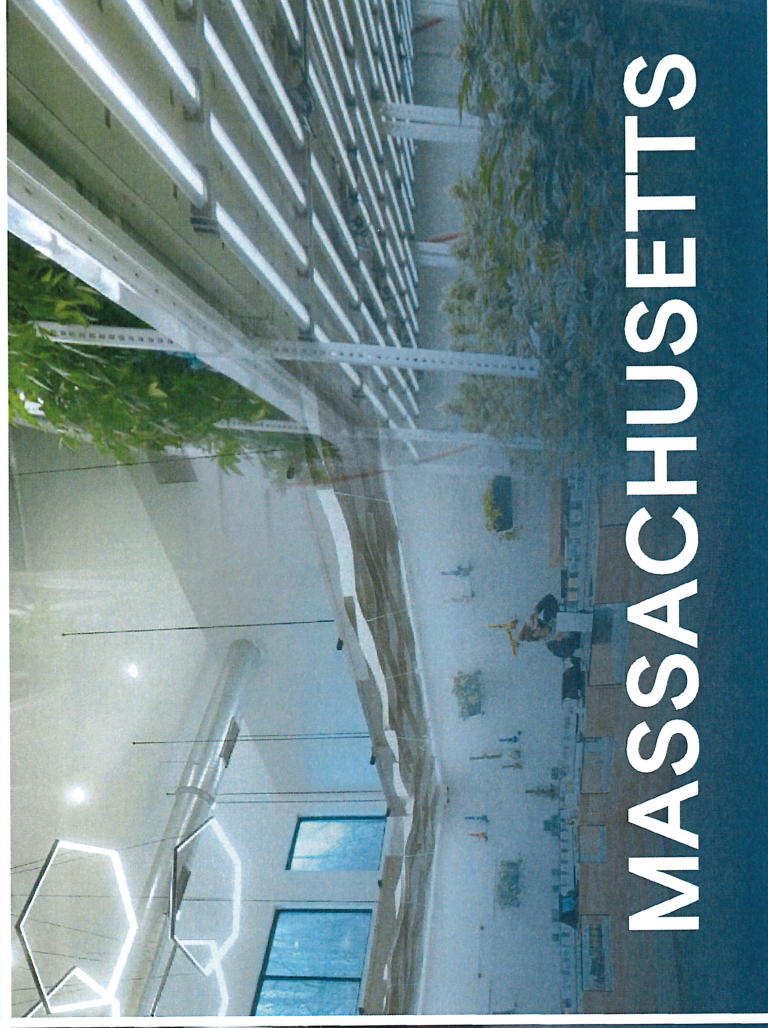


# PENNSYLVANIA

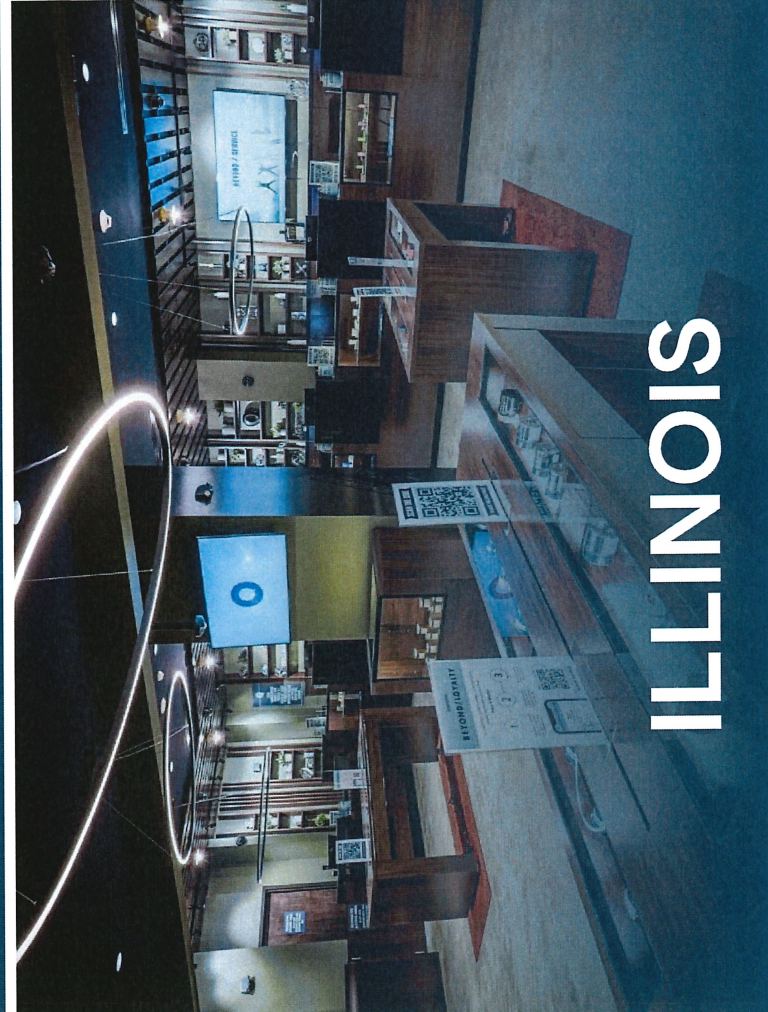


Core Markets

# VIRGINIA

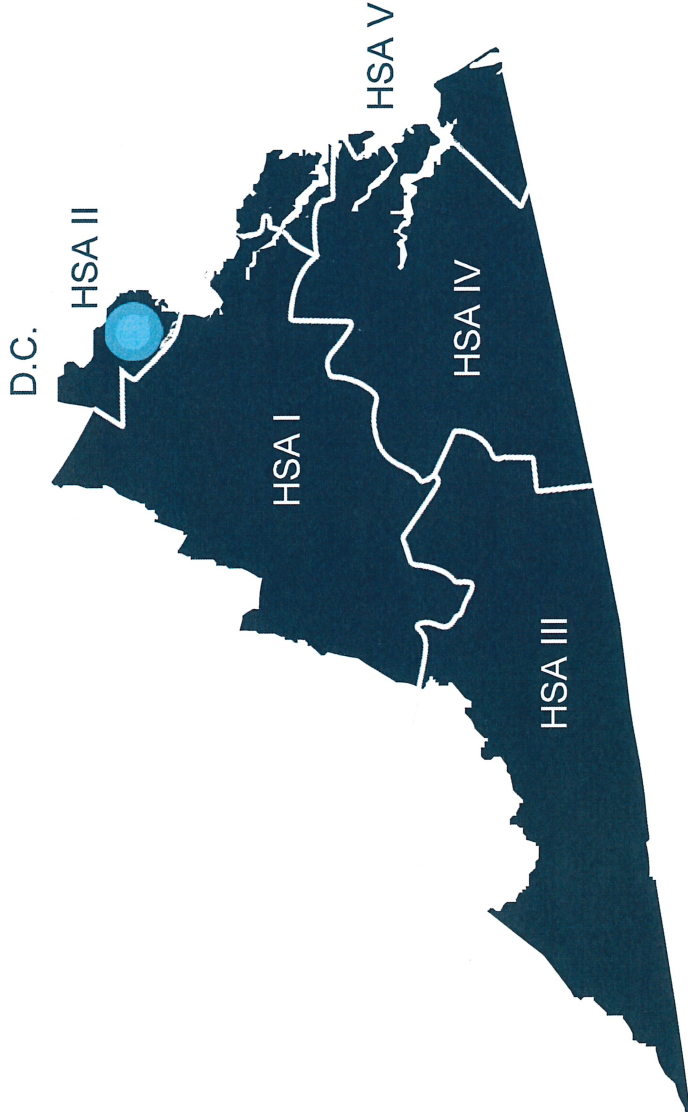


# MASSACHUSETTS



# ILLINOIS

# Virginia Market



## Overview<sup>(3)</sup>

- Population: 8.5 million
- Flower to be added to medical program by October '21
- Adult-use commercial sales commencing January '24
- Medical market, very limited licenses
  - 5 pharmaceutical processors, 4 operational
  - 6 retail per HSA, 30 total dispensaries

## HSA II<sup>(3)</sup>

- 2.5 million people in HSA II
- Median age of 37 years
- Smallest geographic HSA, most densely populated, and home to 5 of Virginia's 10 wealthiest neighborhoods

## Jushi Assets in HSA II<sup>(3)</sup>

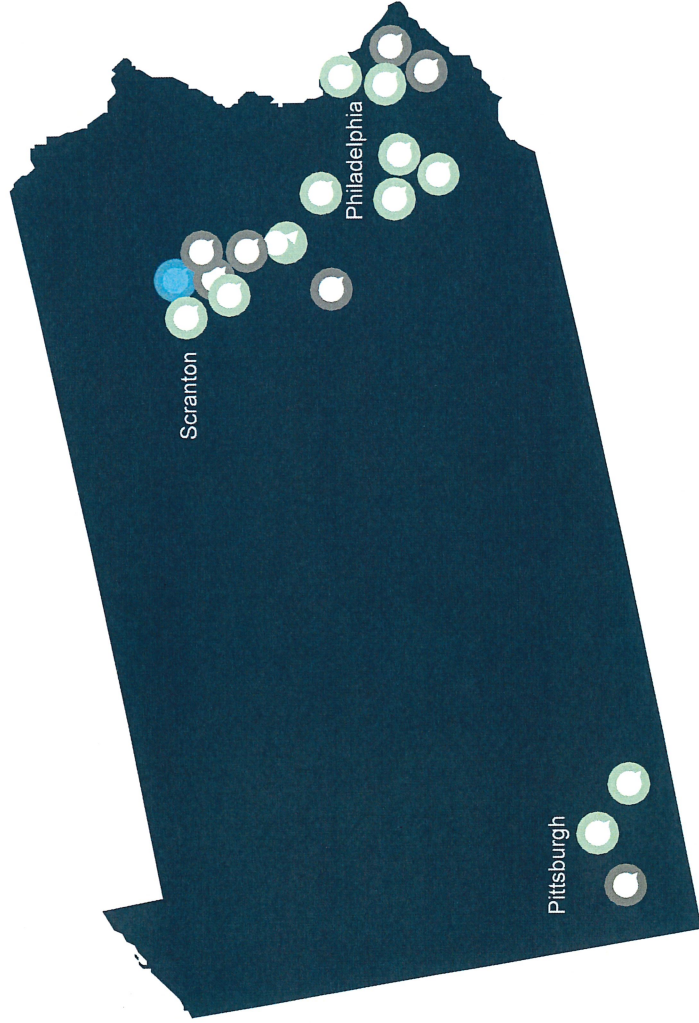
- One operational medical dispensary
- Opening one to two additional BEYOND/HELLO™ branded dispensaries in 2021 with remaining dispensaries planned to open in 2022
- Plan to operate a total of six dispensaries by year end 2022
- Vertical integrated facility is operational
  - 93,000 sq. ft. modular build-out
  - 30,000 sq. ft. initially built-out

# Pennsylvania Market



## Overview(4)

- Population: 12.8 million
- ~582,000 medical patients and caregivers
- Medical market, high barrier to entry, limited licenses
- 150 retail licenses / 25 grower processor licenses
- Clinical registrant program allowing an additional 48 retail and 8 grower processors

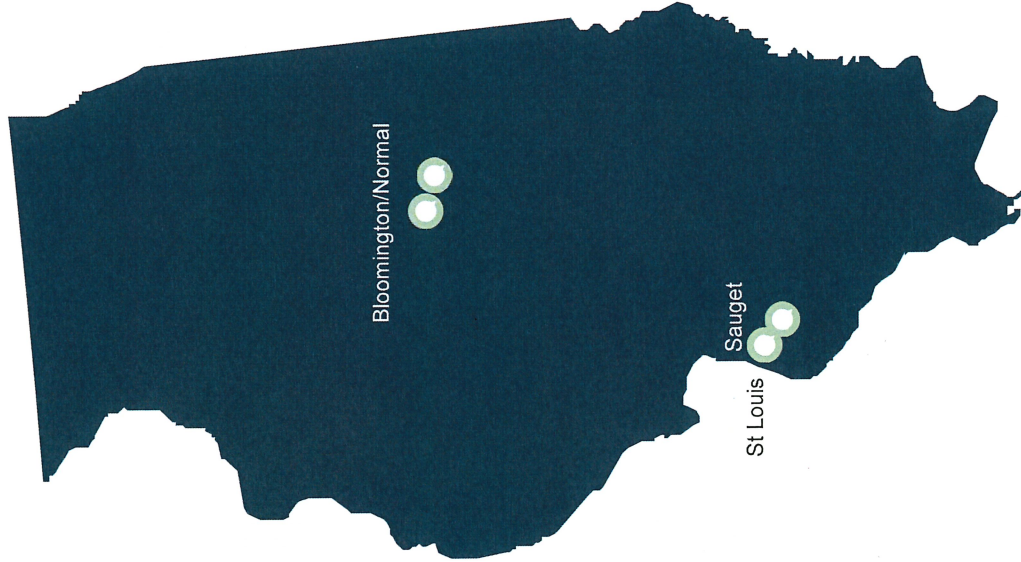


- Operational Stores
- Planned Openings
- Grower-Processor Facility

## Jushi Assets

- 11 operational medical dispensaries
- Planning to open seven additional dispensaries in 2021
- 89,000 sq. ft. grower-processor facility expanding to ~190,000 sq. ft. by Q2 2022
- Canopy to increase to ~110,000 sq. ft.

# Illinois Market



## Overview(5)

- Population: 12.7 million
- Commenced adult-use sales on Jan 1, 2020
- Projected 2021 annual run rate of ~\$1.4 billion\*
- Projected to reach \$2.5 billion in annual sales at market maturity
- 110 dispensary licenses
- 21 grower-processor licenses

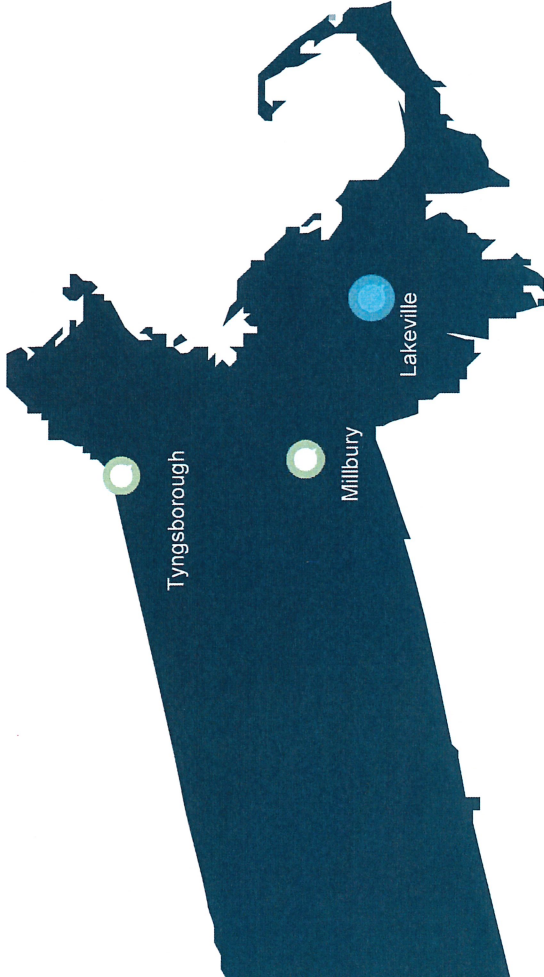
## Jushi Assets(5)

- **Sauget:**
  - Two operational dispensaries
  - Located in Metro East Illinois
  - Second largest urban area in Illinois
- **Bloomington-Normal:**
  - Two operational dispensaries
  - Millennial hub and college town
  - 36 miles away or 40-minute drive to nearest competitor

\*Annualized April 2021 adult-use cannabis revenue of \$115 million



# Massachusetts Market



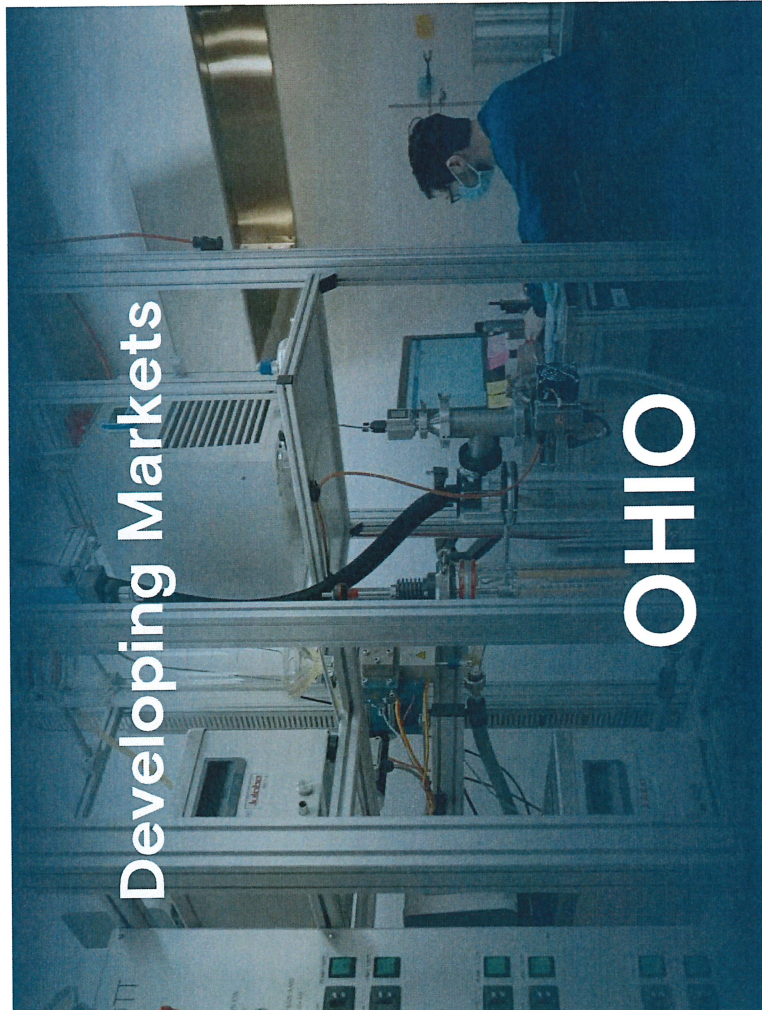
## Overview(6)

- Population: 6.9 million
- Commenced adult-use sales in late 2018
- Projected to reach \$1.1 billion in annual revenue by 2022
- ~67% of municipalities prohibit cannabis businesses
- Current operating licenses
  - 138 retail / 44 processing / 48 cultivation

## Jushi Assets\*

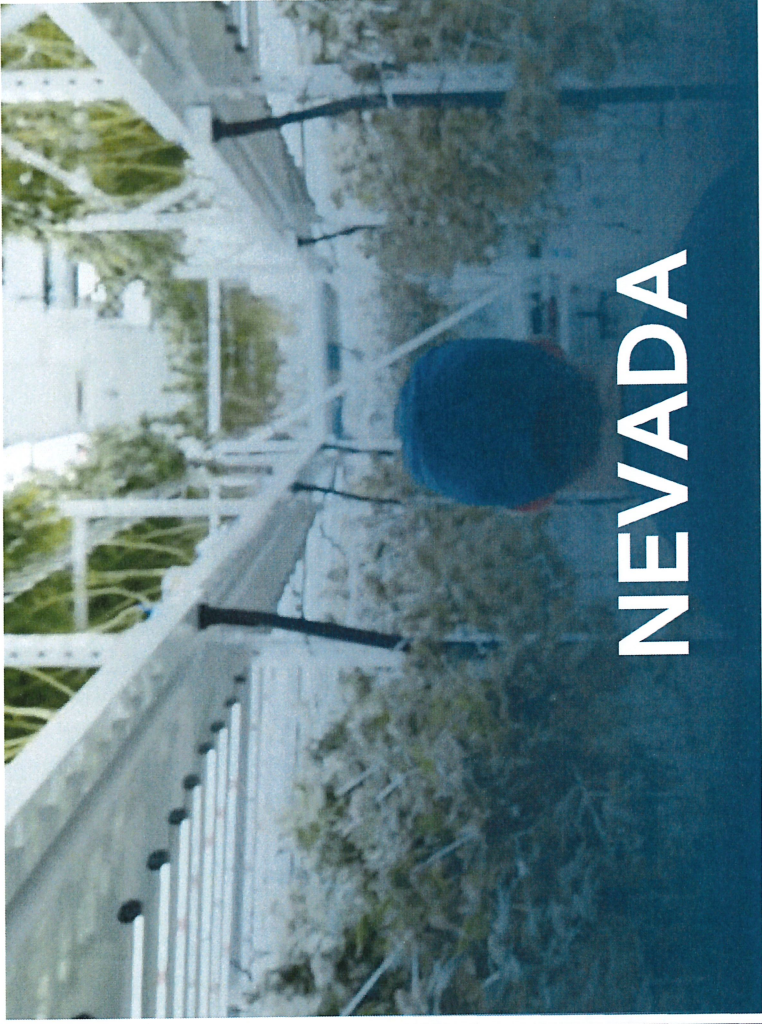
- One operational adult-use dispensary in Millbury, MA
- Near largest open-air shopping center in Central MA
- One operational adult-use dispensary in Tyngsborough, MA
- Close proximity to Pheasant Lane Mall, one of the largest malls in NH
- 50,000 sq. ft. grower-processor facility
- Canopy of approx. 19,500 sq. ft. with plans to expand to approx. 31,000 sq. ft. in 2H21

\*Under a Definitive Binding Agreement

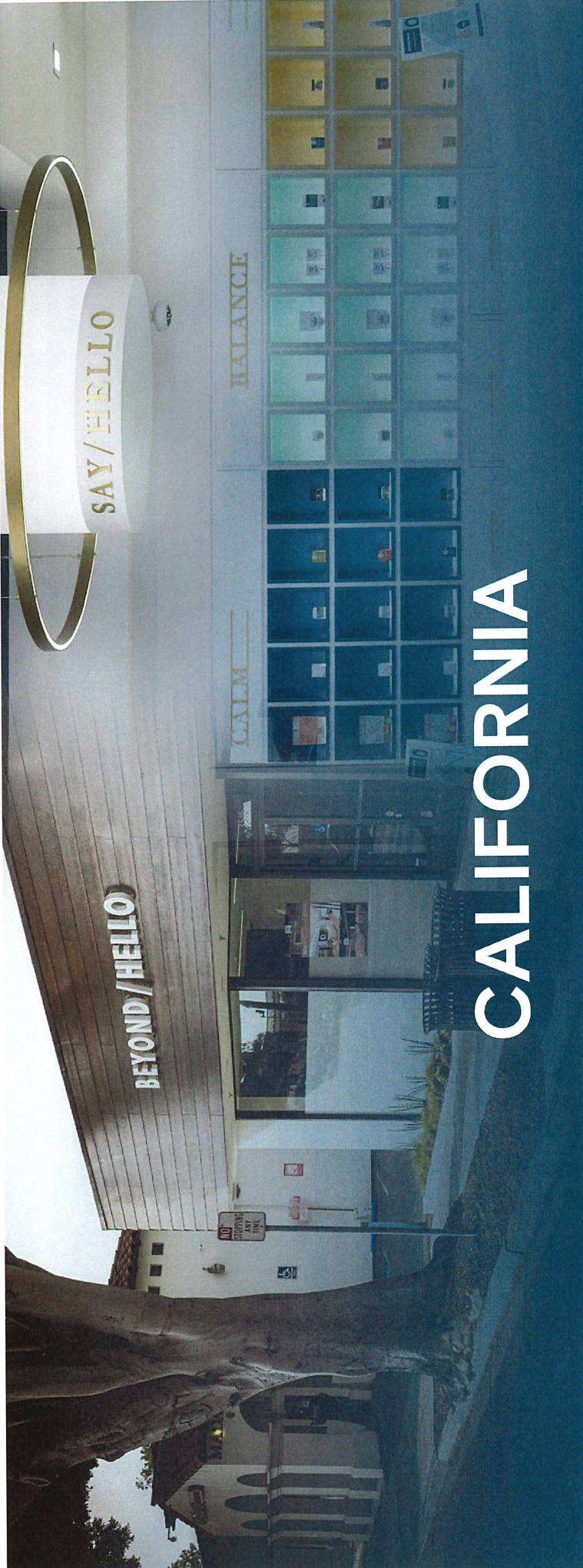


Developing Markets

OHIO



NEVADA



CALIFORNIA

# Developing Markets



## Ohio Market



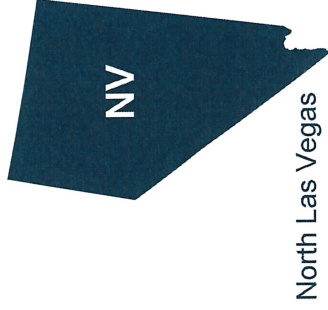
### Overview<sup>(7)</sup>

- Population 11.7 million
- Over 197,000 registered patients
- Limited license medical market
- 57 retail (expanding to 130)/48 processing/34 cultivation

### Jushi Assets

- 8,000 sq. ft. CO2 extraction facility with a processing capacity of 32,000 lbs. of biomass annually\*
- Cultivation facility with 3,000 sq. ft. of initial grow space. Plans for up to 9,000 sq. ft. if permitted\*\*

## Nevada Market



### Overview<sup>(7)</sup>

- Population 3.2 million
- Large tourism impact
- Adult-use and medical market

### Jushi Assets

- Cultivation, production and distribution facility
- 2,500 lbs. of high-quality dry flower annually
- Plans to combine two 7,500 sq. ft. buildings and scale operations
- Partner with third-party extractors to sell Jushi branded products wholesale

## California Market



### Overview<sup>(7)</sup>

- Population 39.5 million
- Largest U.S. cannabis market
- Limited license jurisdictions
- ~70% of counties don't allow cannabis businesses

### Jushi Assets

- Santa Barbara: 1 of 3
- Near Loreto Plaza
- Palm Springs
- +14 million tourist annually
- Grover Beach: 1 of 4 (opening in Q3'21)
- Annual tourist population of ~2.2 million
- Culver City: 1 of 3 (opening Q2'22)
- ~70,000 cars pass location per day

\* Under a Management Services Agreement

\*\* Under a Definitive Binding Agreement

# Brand Portfolio



The Bank is an award-winning cannabis brand focused on superior plant genetics and cultivation.



The Lab creates award-winning, high-quality, precision vape products and concentrates through advanced technology, creativity and innovation.

## TASTEOLGY

Tasteology is a high-quality, THC infused edible brand focused on great taste and predictable effects.



## SÈCHE

Seche is a new category that refines the perception of value products like Fine Grind and Fine Flower.



Nira crafts hemp-based CBD products that are physician-formulated and produced with full-spectrum hemp.



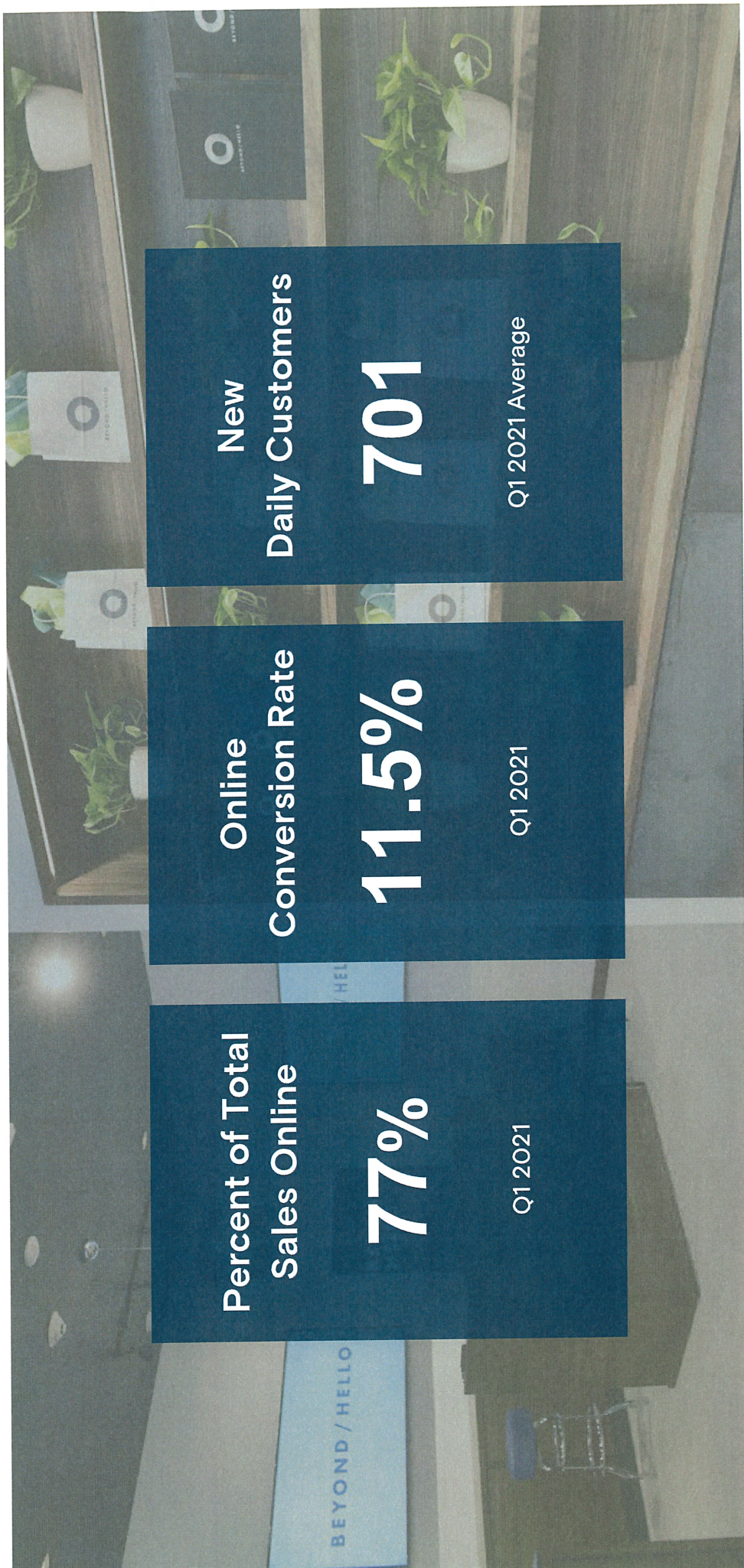
## Nira

Nira crafts hemp-based CBD products that are physician-formulated and produced with full-spectrum hemp.

**BEYOND/HELLO™**



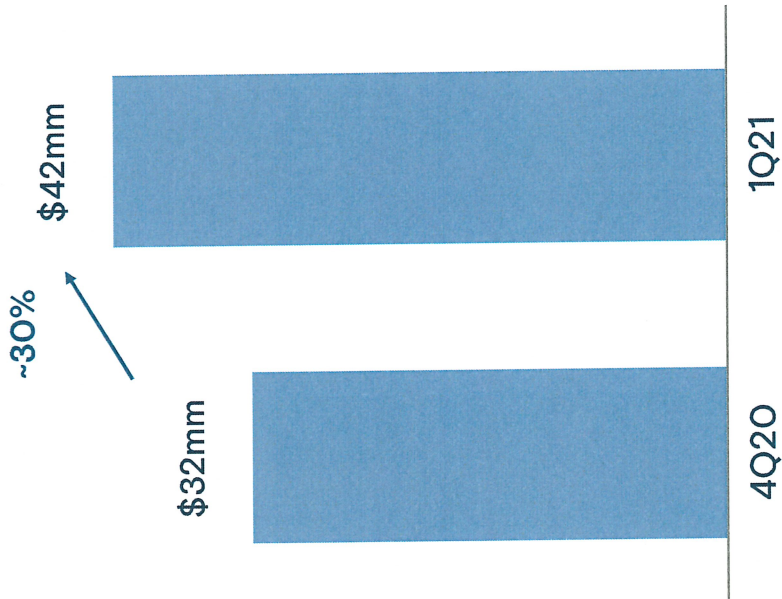
**Driving Online Revenue Growth Through  
Best-In-Class Customer Experience**



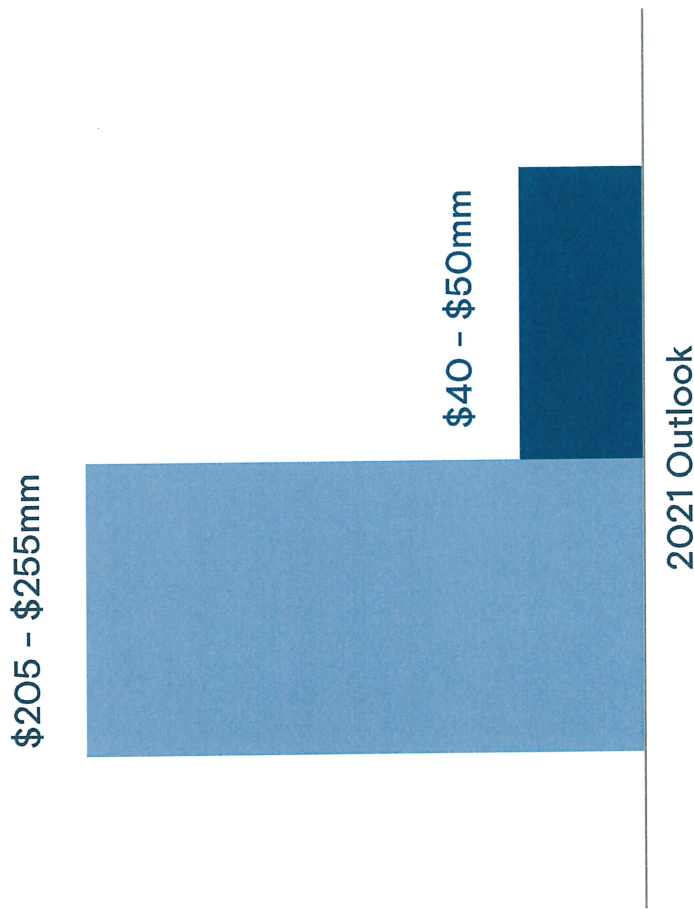
# Financial Performance & Outlook



## Strong Sequential Revenue Growth

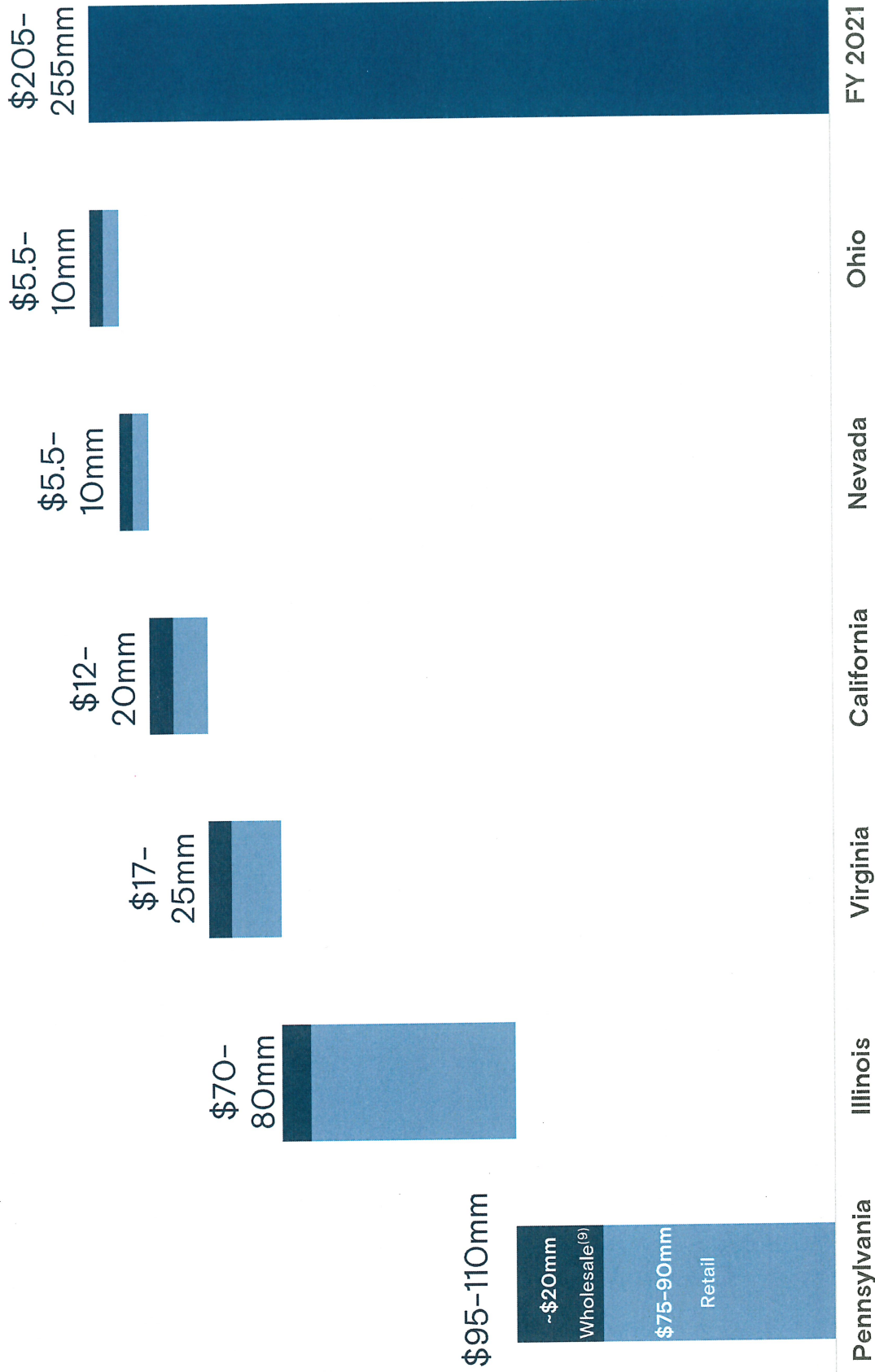


## Revenue and Adj EBITDA Outlook Estimates<sup>(8)</sup>





# Fiscal Year 2021 Revenue Outlook\*



\*As published on October 1, 2020

# Share Count Analysis



	\$6.00	\$6.50	\$7.00	\$7.50	\$8.00	\$8.50	\$9.00
Super Voting Shares (a)	14.9	14.9	14.9	14.9	14.9	14.9	14.9
Multiple Voting Shares (a)	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Subordinate Voting Shares	150.5	150.5	150.5	150.5	150.5	150.5	150.5
<b>Total as-converted basic shares</b>	<b>169.4</b>	<b>169.4</b>	<b>169.4</b>	<b>169.4</b>	<b>169.4</b>	<b>169.4</b>	<b>169.4</b>
Cash Warrants (b)	5.8	5.8	5.8	5.8	5.8	5.8	5.8
Cashless Warrants (c)	55.6	56.6	57.5	58.2	58.9	59.5	60.0
Stock Options (d)	6.4	6.6	6.9	7.0	7.2	7.3	7.5
<b>Fully Diluted Shares (TSM)</b>	<b>237.1</b>	<b>238.4</b>	<b>239.5</b>	<b>240.4</b>	<b>241.3</b>	<b>242.0</b>	<b>242.6</b>

- a) Super Voting Shares are consolidated 1:100 on balance sheet (149k shares total) and have 10 votes per as-converted share. Multi Voting Shares are unconsolidated and have 10 votes per as-converted share.
- b) Cash Warrants are shown on an in-the-money basis.
- c) Cashless Warrants are shown on a treasury stock method valuation (TSM); Weighted Share Price at \$6.00 is \$1.16
- d) Stock Options shown on a TSM valuation.



# Liquidity Metrics



Cash (a)

Total Debt (b)

Market Capitalization (150.78mm SVS)<sup>(c)</sup>

Market Capitalization (169.68mm SVS as converted) <sup>(d)</sup>

Market Capitalization (255.12mm SVS as converted and fully diluted basis)<sup>(e)</sup>

- (a) Includes cash, cash equivalents and short-term investments as of March 31, 2021
- (b) As of April 15, 2021, excluding leases and property, plant and equipment financing obligations.
- (c) An approximate 150.78 million of subordinate voting shares x \$5.97 (Share price as of 6/1/21)
- (d) An approximate 169.68 million of subordinate voting shares (as converted) x \$5.97 (Share price as of 6/1/21)
- (e) An approximate 255.12 million of subordinate voting shares (as converted and fully diluted basis) x \$5.97 (Share price as of 6/1/21)

# Endnotes



- (1) Includes assets under a Management Services Agreement and/or under a Definitive Agreement
- (2) Includes 18 open retail locations, 14 planned openings and two operating locations under definitive agreement
- (3) <https://www.census.gov/quickfacts/VA> (population); <https://www.dhp.virginia.gov/pharmacy/PharmaceuticalProcessing/> (info on program); Virginia Board of Pharmacy rescinded the license for HSA I due to inactivity (reason for five licenses); <https://lis.virginia.gov/cgi-bin/legp604.exe?212+sum+SB1406> (legislation); <https://www.mpp.org/states/virginia/> (legislation); <https://norml.org/blog/2021/02/23/virginia-legislature-passes-measure-permitting-dispensing-of-herbal-medical-cannabis/> (legislation); ESRI (demographics)
- (4) <https://www.census.gov/quickfacts/PA> (population); <https://www.media.pa.gov/pages/health-details.aspx?newsid=1457> (medical marijuana program highlights); <https://www.health.pa.gov/topics/programs/Medical%20Marijuana/Pages/Dispensaries.aspx> (info on dispensaries); <https://www.health.pa.gov/topics/programs/Medical%20Marijuana/Pages/Growers-Processors.aspx> (info on grower-processors); <https://www.governor.pa.gov/newsroom/medical-marijuana-program-celebrates-five-year-anniversary-continues-commitment-to-patients-in-pennsylvania/> (patient count on 4/17/2021 and sales info); <https://www.media.pa.gov/pages/health-details.aspx?newsid=1457> (patient count on 5/18/21); <https://www.health.pa.gov/topics/Documents/Programs/Medical%20Marijuana/PA%20DOH%20MMAB%20Presentation%20-%20May%2018%202021.pdf> (updated state info on 5/18/21).
- (5) <https://www.census.gov/quickfacts/fact/table/IL/PST045219> (population); <https://www.ilga.gov/legislation/billstatus.asp?DocNum=1443&GAID=16&GA=102&DocTypeID=HB&LegID=130120&SessionID=110> (Illinois House passes bill to distribute 115 dispensary licenses); <https://www.idfpr.com/profs/adultusecan.asp> (info on program); <https://mjbizdaily.com/illinois-11th-state-to-legalize-adult-use-cannabis-2-billion-market-projected/> (sales projections); <https://www.idfpr.com/Forms/AUC/IDFPR%20monthly%20adult%20use%20cannabis%20sales%2005032021.pdf> (April 2021 sales); ESRI (demographic info)
- (6) <https://www.census.gov/quickfacts/MA> (demographics); public filings, Canaccord Genuity equity research, Arcview: The State of Legal Cannabis Markets 8E, Cannabis Control Commission; <https://masscannabiscontrol.com/licensing-tracker/> (license count)
- (7) [https://www.census.gov/quickfacts/fact/table/NV\\_OH/PST045219](https://www.census.gov/quickfacts/fact/table/NV_OH/PST045219) (population for OH and NV); program update.pdf (ohio.gov) (Ohio program stats); <https://www.census.gov/quickfacts/fact/table/CA/PST045219> (population for CA); <https://www.latimes.com/opinion/op-ed/la-oe-grabstein-cannabis-retail-deserts-ban-marijuana-california-20190528-story.html> (CA cannabis business bans); <https://www.palmspringslife.com/palm-springs-tourism/> (Palm Springs tourism); <https://sanluisobispo.poguide.com/pismo-beach/> (Grover Beach tourism)
- (8) Adjusted EBITDA is a non-IFRS financial measure. Please refer to, "Reconciliation of Non-IFRS Measures" of the Company's Q3 MD&A for adjusted EBITDA calculations
- (9) Wholesale revenue only. An additional \$15-25 million sold through Jushi's BEYOND/HELLO dispensaries

INTRODUCING

JUSHI

# Jushi

BOCA RATON • DENVER • NYC

INVESTOR PRESENTATION  
VERSION 5.0

## Contact Information

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EVP, Investor Relations & Treasury

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Suite 3250 Boca Raton, FL 33431

561.281.0247  
mperlman@jushico.com  
investors@jushico.com  
www.jushico.com

the future of cannabis and hemp



## Risk Factors

An investment in the securities described herein is speculative and involves a number of risks that should be considered by a prospective investor. Prospective investors should carefully consider the risk factors described under "Risk Factors" in the Appendix at the end of this presentation and those contained in the Company's Management Discussion & Analysis ("MD&A") dated September 30, 2020, as filed on SEDAR, before investing in the Company and purchasing the securities described herein.

### UNCERTAINTY CAUSED BY NEW AND CHANGING REGULATORY FRAMEWORK

There is substantial uncertainty regarding federal, state and local regulation of both cannabis and hemp described more fully in the Risk Factors contained in the MD&A. Federal, state and local governments are developing new regulations and amending current regulations, of which some are subject to varying interpretations, under which the Company is and/or will operate. Accordingly, there is uncertainty as to the restrictions placed on the Company and the industry. If these uncertainties continue, they may have an adverse effect upon the introduction of the Company's products in different markets.

### BANKING LIMITATIONS NEGATIVELY IMPACT BUSINESS IN THE CANNABIS INDUSTRY

The terms cannabis and marijuana are terms generally used to describe the products and derivatives of the cannabis plant. The use of those terms varies by federal, state and local regulators and in federal, state and local laws, rules, regulations and ordinances and can create confusion. The possession and use of cannabis for any purposes is illegal under federal law. Therefore, there is a strong argument that banks cannot, and they typically do not, accept for deposit funds from the drug trade and therefore cannot do business with businesses engaged in the production, sale or distribution of cannabis, as well as businesses that provide products and services to these businesses, despite the fact that the activities in which these businesses engage may be legal under applicable state law. While the Company currently has a banking relationship, there can be no assurances that the Company will be able to maintain this relationship. On February 14, 2014, FinCEN released guidance to banks clarifying BSA expectations for financial institutions seeking to provide services to cannabis-related businesses." Even with the FinCEN guidance, however, there can be no guaranty that banks will decide to do business with businesses in the cannabis industry, or that, in the absence of actual legislation, state and federal banking regulators will not strictly enforce current prohibitions on banks handling funds generated from an activity that is illegal under federal law. The inability of businesses operating in the cannabis industry to open accounts and otherwise use the services of banks may make it difficult for such businesses to prosper and expand, which could have a significant and negative impact on such businesses and their operations and financial condition.

### SCIENTIFIC RESEARCH RELATED TO THE BENEFITS OF CANNABIS REMAINS IN EARLY STAGES IS SUBJECT TO A NUMBER OF IMPORTANT ASSUMPTIONS, AND MAY PROVE TO BE INACCURATE

Research in Canada, the United States and internationally regarding the medical benefits, viability, safety, efficacy and dosing of cannabis or isolated cannabinoids remains in early stages. To the Company's knowledge, there have been relatively few double-blind placebo-controlled clinical trials on the benefits of cannabis or isolated cannabinoids. Any statements made in this Presentation concerning cannabis's or cannabinoids' potential medical benefits are based on published articles and reports. As a result, any statements made in this Presentation are subject to the experimental parameters, qualifications, assumptions and limitations in the studies that have been completed.

Although the Company believes that the articles and reports, and details of research studies and clinical trials that are publicly available reasonably support its beliefs regarding the medical benefits, viability, safety, efficacy and dosing of cannabis, future research and clinical trials may prove such statements to be incorrect or could raise concerns regarding and perceptions relating to cannabis. Given these risks, uncertainties and assumptions, prospective purchasers under investors should not place undue reliance on such articles and reports. Future research studies and clinical trials may draw opposing conclusions to those stated in this Presentation or reach negative conclusions regarding the viability, safety, efficacy, dosing, social acceptance or other facts and perceptions related to medical cannabis, which could materially impact the Company.

### TAXATION

Prospective investors should be aware that the purchase of securities of the Company or any entity related thereto may have tax consequences both in Canada and the United States. Each prospective investor is strongly encouraged to consult its own tax advisor concerning any purchase of securities of the Company or any entity related thereto and the holding and disposition of any such securities. This presentation does not address the tax consequences of the purchase, ownership or disposition of any such securities.

**AGENDA ITEM #7  
JULY 12, 2021**

**DISCUSS AND VOTE TO APPROVE REQUEST FOR  
REAPPOINTMENT OF IAN DALEY AS CONSTABLE**

Ian Daley has sent in a letter requesting reappointment (see attached).

The Police Chief reports no issues.

If reappointed his term would expire July 25, 2022.

.

To the Honorable Selectman/Selectwoman,

I ( Ian Daley) would like to be be reappointed to the Lakeville Constable position for the year 2021-2022. My bond is still in effect for this year.

Thank You ,

Ian Daley

My mailing address is below.

Ian Daley

59 Linden st # 302

Taunton, Ma 02780

Thank you

## Tracie Craig-McGee

---

**From:** Matthew Perkins, Lakeville Chief of Police  
**Sent:** Thursday, July 1, 2021 5:03 PM  
**To:** Tracie Craig-McGee  
**Subject:** RE: Ian Daley Constable reappointment

Tracie,

I have no issues with his reappointment.

Thank you,  
Matt

---

**From:** Tracie Craig-McGee  
**Sent:** Thursday, July 1, 2021 4:55 PM  
**To:** Matthew Perkins, Lakeville Chief of Police <mperkins@lakevillema.org>  
**Subject:** Ian Daley Constable reappointment

Hi Matt,

Ian Daley has requested reappointment. Any issues?

*Tracie Craig-McGee  
Executive Assistant - Board of  
Selectmen & Town Administrator  
Town of Lakeville  
346 Bedford Street  
Lakeville, MA 02347  
508 946-8803*

**AGENDA ITEM #8  
JULY 12, 2021**

**DISCUSS AND VOTE TO APPROVE REQUEST FOR OUTDOOR  
ENTERTAINMENT-1 CEDAR POND ROAD – JULY 31, 2021**

The Board has received an application for outdoor entertainment for 1 Cedar Pond Road on July 31, 2021 from 3:00 PM to 10:00 PM for a birthday party.



RECEIVED JUN 29 2021

THE COMMONWEALTH OF MASSACHUSETTS

Town of Lakeville APPLICATION FOR LICENSE (GENERAL)

X

June 29 2021

No. SELECTMEN'S OFFICE

TO THE LICENSING AUTHORITIES:

The undersigned hereby applies for a License in accordance with the provisions of the Statutes relating thereto

X name Alexander Koroskenyi

address + phone 1 Cedar Pond Rd Lakeville, MA 02347 978-500-0983

(Full name of person, firm or corporation making application)

STATE CLEARLY PURPOSE FOR WHICH LICENSE IS REQUESTED

To outside entertainment X date + time + type Saturday July 31, 2021 3PM - 10PM Wife's 30th Birthday Party \*Rain Date: Sunday August 1, 2021

GIVE LOCATION BY STREET AND NUMBER

X At 1 Cedar Pond Rd Lakeville, MA 02347

in said City of Lakeville Town

in accordance with the rules and regulations made under authority of said Statutes.

I certify under the penalties of perjury that I, to my best knowledge and belief, have filed all state tax returns and paid all state taxes required under law.

X Signature of Individual or Corporate Name (Mandatory)

By: Corporate Officer (Mandatory, if Applicable)

\*\*Social Security # (Voluntary) or Federal Identification Number

\* This license will not be issued unless this certification clause is signed by the applicant.

\*\* Your social security number will be furnished to the Massachusetts Department of Revenue to determine whether you have met tax filing or tax payment obligations. Licensees who fail to correct their non-filing or delinquency will be subject to license suspension or revocation. This request is made under the authority of Mass. G.L. c. 62C s. 49A.

Received \_\_\_\_\_ 20 \_\_\_\_\_ Hour A.M. \_\_\_\_\_ P.M. \_\_\_\_\_ Approved \_\_\_\_\_ 20 \_\_\_\_\_

Signature of Applicant \_\_\_\_\_ Address \_\_\_\_\_ License Granted \_\_\_\_\_ 20 \_\_\_\_\_

**AGENDA ITEM #9  
JULY 12, 2021**

**VOTE TO DISBAND POLICE STATION BUILDING COMMITTEE,  
PROJECT 43d REVIEW COMMITTEE AND ZONING BY-LAW  
REVIEW ADVISORY COMMITTEE**

This has been discussed at previous meetings.

**AGENDA ITEM #10  
JULY 12, 2021**

**REVIEW AND VOTE ON ANNUAL REAPPOINTMENTS**

The following appointments will expire on July 31, 2021:

Police Department

Chief Perkins is requesting the appointment of the following:

One year appointments – Terms to expire July 31, 2022

Adam Swift	Police Officer & Constable
Robert Schiffer	Police Officer & Constable
Joseph Cowing	Police Officer & Constable
Alexander Malo	Police Officer & Constable
Weston Fazzino	Police Officer & Constable
Daryl Mackiewicz	Police Officer & Constable
Harold Marshall	Police Officer & Constable
Nicholas Wade	Reserve Police Officer & Constable
Anthony Keaney	Reserve Police Officer & Constable
Raymond Meleski	Reserve Police Officer & Constable
Thomas Higginbotham	Special Police Officer
Patrick Curneen	Special Police Officer
John Vickery	Special Police Officer
John McGinn	Special Police Officer
Thomas Robinson	Special Police Officer
Jaunna Adesso	Special Police Officer
Bethia Dwyer	Special Police Officer
Michael Smith	Special Police Officer
Robert Stephanian	Special Police Officer
Rebekah Caylor	Special Police Officer
Paul Hunt	Special Police Officer
Antonio Amaral	Special Police Officer
James Bowles	Special Police Officer
Juanna Adesso	Matron
Kristen J. Campbell	Matron
Karen Lima	Matron
Rebekah Caylor	Matron
Amanda Correia	Matron
Robin Bellows	Matron
Matthew Perkins	Keeper of the Lockup
Steven Leanues	Surveyor of Wood, Bark & Lumber, Fence Viewer & Field Driver

The following appointments expire July 31, 2021; please reappoint for the following terms:

**NEW TERM EXPIRATION DATES**

Alternate Building Inspector

Robert Whalen, Jr. July 31, 2022

Assistant Building Inspector

Brandon Maroney July 31, 2022

175<sup>th</sup> Anniversary Committee

Brian Reynolds July 31, 2022  
Joan Morton July 31, 2022  
Geraldine Taylor July 31, 2022  
Delia Murphy July 31, 2022  
Nancy LaFave July 31, 2022  
Felicia Carter July 31, 2022  
Robert Barrack July 31, 2022  
Kathleen Barrack July 31, 2022

Agricultural Commission

Joan Morton Member July 31, 2024  
Jared Darling Member July 31, 2024  
Tracie Treleavan Associate Member July 31, 2022

Assistant Board of Health Agents

John Ashley July 31, 2022  
Gail Joseph July 31, 2022

Assawompset Pond Complex Representative

Nancy Yeatts July 31, 2022

Board of Appeals

Gerald Noble Member July 31, 2024  
Christopher Sheedy Associate Member July 31, 2022  
Chris Campeau Associate Member July 31, 2022

Board of Registrars

Lillian Drane	Registrar	July 31, 2024
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Cable Television Committee

Robert Marshall	Member	July 31, 2022
Frederick Beal	Member	July 31, 2022
Walter Healey, Jr.	Member	July 31, 2022
Thomas Cirignano	Member	July 31, 2022

*This committee has a vacancy for a full member.*

Conservation Commission

Robert Bouchard	Member	July 31, 2024
John Leblanc	Member	July 31, 2024
Mark Knox	Member	July 31, 2024

Council on Aging

Donna Adams	Member	July 31, 2024
Josephine Bowes	Member	July 31, 2024
Brenda Carter	Alternate Member	July 31, 2022

*The council has two (2) vacancies.*

Economic Development Committee

Timothy Fletcher	Member	July 31, 2022
Robert Chestnut	Member	July 31, 2022
Laurie Driscoll	Member	July 31, 2022
John Olivieri, Jr.	Member	July 31, 2022

Emergency Planning Committee

Michael O'Brien	Member	July 31, 2022
Matthew Perkins	Member	July 31, 2022
Franklin Moniz	Member	July 31, 2022
Ari Sky	Member	July 31, 2022
Gregg Goodwin	Member	July 31, 2022
Nathan Darling	Member	July 31, 2022
Kelly Howley	Member	July 31, 2022
Richard Medeiros	Member	July 31, 2022
Jose Invenio	Member	July 31, 2022
Thomas Parenteau	Member	July 31, 2022

*The former Deputy Fire Chief was a member of this committee; does the Board want to appoint the current Deputy Fire Chief, Pamela Garant.*

*According to the Town Clerk's office, Thomas Parenteau, who is appointed as a member of the business community, has not been sworn in since 2017.*

Emergency Response Coordinator

Michael O'Brien July 31, 2022

Energy Advisory Committee

James Kenney	Member	July 31, 2022
Donald Foster	Member	July 31, 2022
Nathan Darling	Member	July 31, 2022
Richard Velez	Member	July 31, 2022
Joseph Chamberlain, II	Member	July 31, 2022

*This committee has a vacant position for an Open Space Member. Lorraine has already been appointed as the Selectmen's position.*

Middleborough Gas & Electric Commission Ad Hoc Representative

*This position is typically a member of the Board of Selectmen.*

Hazardous Waste Coordinator

Michael O'Brien July 31, 2022

Historical Commission

Brian Reynolds	Member	July 31, 2024
Geraldine Taylor	Member	July 31, 2024
Delia Murphy	Member	July 31, 2024
Felicia Carter	Associate Member	July 31, 2022

Inspector of Wires

C. Robert Canessa		July 31, 2022
Mellio Gazza	Assistant under M.G.L. Ch. 166, Sec. 32A	July 31, 2022

Lakeville Arts Council

Joanne Corrieri-Upham	Member	July 31, 2024
David Kraemer	Member	July 31, 2024
Michelle Darling	Member	July 31, 2024



Plumbing and Gas Inspector

Jon Catalano July 31, 2022  
Dennis Driscoll, Alternate July 31, 2022

Public Health Nurse

Lori Desmarais Member July 31, 2022

Sealer of Weights & Measures

David Enos Sealer July 31, 2022

Smart Growth Reporting Officer

Ari Sky July 31, 2022

Special Assistant Health Agents

James Romano July 31, 2022  
Nathan Darling July 31, 2022

Storm Water Management Coordinator

Franklin Moniz July 31, 2022

Temporary Part Time Nurse

Meagan Morais July 31, 2022

Town Counsel

KP Law July 31, 2022

Town Forest Committee

*There is a vacancy on this committee.*

Tree Warden

Franklin Moniz July 31, 2022



**TOWN OF LAKEVILLE  
BOARD OF SELECTMEN**

**APPOINTMENTS TO TOWN BOARDS, COMMITTEES, AND COMMISSIONS  
POLICY AND PROCEDURES**

**Adopted June 27, 2011  
Revised August 12, 2015  
Revised January 9, 2017**

**Purpose**

The purpose of this policy is to set forth the guidelines to be followed when appointing citizen volunteers to Boards, Committees and Commissions of the Town and to encourage and broaden participation in Town government by qualified and interested residents.

**Applicability**

This policy applies to all appointments that the Board of Selectmen is responsible for.

**Definitions**

Town Body: Any Board, Commission, Committee or other volunteer entity of the Town (with the exception of the Council on Aging)  
Full Member: Voting Member of a Town Body  
Associate Member: Non-voting member of a Town Body

**Policy**

It shall be the policy of the Lakeville Board of Selectmen to follow the procedure as outlined below when appointing citizen volunteers to Boards and Committees:

**Procedure for New Appointments**

1. The Chairman of a Town Body shall notify, in writing (email correspondence is acceptable), the Board of Selectmen of any vacancy. If any training requirements are necessary, those should be noted in the notice. The Chairman should also indicate whether the vacancy is for an Associate Member or Full Member.
2. Vacancies should be reported to the Board of Selectmen as soon as they occur. All resignations must be in writing, preferably signed by the member. Resignation letters will be placed on the next upcoming Board of Selectmen's meeting for a formal vote to accept the member's resignation.

**TOWN OF LAKEVILLE  
BOARD OF SELECTMEN**

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2. Vacancies should be reported to the Board of Selectmen as soon as they occur. All resignations must be in writing, preferably signed by the member. Resignation letters will be placed on the next upcoming Board of Selectmen's meeting for a formal vote to accept the member's resignation.

**Attendance Requirement**

Members who cannot attend a meeting of their Committee/Commission/Board are expected to notify the Chairman in advance of the meeting. Regular attendance is expected of all Members. If any Member is deemed by the Chairman to be absent in excess, the Chairman shall give notice to the Board of Selectmen and the Member. After reviewing the attendance record, the Board of Selectmen may declare that the position has become vacant and may be refilled.

Chairmen of each appointed Committee/Commission/Board are required to record the meeting attendance of their members. The attendance record should be submitted to the Board of Selectmen by June 15<sup>th</sup> of each year, and will be used in the review of reappointments.

**Procedure for Appointment of Non-Voting Members**

At the Board's discretion, non-voting members may be appointed to various Town Bodies.

\_\_\_\_\_  
Miriam Hollenbeck, Selectman

\_\_\_\_\_  
John Powderly, Selectman

\_\_\_\_\_  
Aaron Burke, Selectman

**AGENDA ITEM #11**  
**JULY 12, 2021**

**NEW BUSINESS**

**AGENDA ITEM #12  
JULY 12, 2021**

**OLD BUSINESS**

**AGENDA ITEM #13  
JULY 12, 2021**

**ANY OTHER BUSINESS THAT MAY PROPERLY COME BEFORE  
THE MEETING**

The Board of Selectmen,

I am in receipt of the check for \$500 for the Friends of the Lakeville Council on Aging. Thank you so very much for suggesting our group to Mr. Walter. Rest assured the \$500 will be put to good use at the PCA.

Thank you!  
Linda Ewell  
President, FLCOA

It was such a thoughtful gesture.

25 June 2021

Lakeville Conservation Commission  
346 Bedford Street  
Lakeville, MA 02347

RECEIVED  
JUL 01 2021  
SELECTMEN'S OFFICE

RE: Mass Coastal Railroad Company  
2021 - 2025 Vegetation Management Plan

Dear Commission Members:

The Massachusetts Coastal Railroad Company's 2021 - 2025 Vegetation Management Plan (VMP) has been prepared and approved in accordance with the Massachusetts Rights-of-Way Management Regulations (333 CMR 11.00). The VMP may be viewed and downloaded at the following internet address:

<https://www.mass.gov/service-details/rights-of-way-vegetation-management-vmps-yops-and-notice>

A hardcopy of the VMP will be promptly mailed to you, if requested. Please call TEC Associates with any questions about this VMP.

Very truly yours,  
TEC ASSOCIATES



Thomas W. Lewis

Enclosure

cc: Board of Health  
Board of Selectmen  
DAR Rights-of-Way Program  
Chris Podgurski, MCRR





## Lakeville Fire Department

346 Bedford Street  
Lakeville, Massachusetts 02347

TEL 508-947-4121 FAX 508-946-3436

MICHAEL O'BRIEN  
FIRE CHIEF  
mobrien@lakevillema.org

PAMELA GARANT  
DEPUTY CHIEF  
pgarant@lakevillema.org

To: The Lakeville Board of Selectmen

From: Michael P. O'Brien, Fire Chief 

RE: Call firefighter reappointments

Date: July 8, 2021

This document has been written to communicate my intentions for the execution of reappointment of on-call firefighters.

Massachusetts General Laws Chapter 48, Section 42 provides the fire chief with the authority to appoint and reappoint firefighters under their command. Firefighters under the current collective bargaining agreement are not subject to reappointment; continued employment is assumed until they are voluntarily or involuntarily terminated from duties.

Going forward, a document will be provided to the Board of Selectmen at the beginning of each fiscal year listing those on-call firefighters who are authorized to serve as a Lakeville Firefighter for the next fiscal year. Section 17 of the Lakeville Employee Handbook provides established requirements for the continued employment of an on-call firefighter. Failure to comply with the standards set forth in Section 17 would disqualify the on-call firefighter from authorized status.

It is my intent to continue to bring all new appointments and promotions of firefighters, on-call and permanent, before the Lakeville Board of Selectmen. Thank you for your consideration.



MICHAEL O'BRIEN  
FIRE CHIEF  
mobrien@lakevillema.org

## Lakeville Fire Department

346 Bedford Street  
Lakeville, Massachusetts 02347

TEL 508-947-4121 FAX 508-946-3436

PAMELA GARANT  
DEPUTY CHIEF  
pgarant@lakevillema.org

To: Lakeville Board of Selectmen

From: Michael P. O'Brien, Fire Chief *Mc*

RE: Call Firefighter Appointment

Date: July 9, 2021

Dear Honorable Board:

The following employees have been authorized to operate as on-call firefighters for FY 2022:

Capt. David Debest

FF Caitlyn Thomas

FF Steven Hutchins

FF Reid Anderson

FF Cameron Sarkisian

FF David Silvia

Lt. Nathan Gagnier

FF Aiden O'Brien

FF Gage Ramsden

Capt. Michael McCullough

FF Patrick Dunlevy

FF Nathan Gagnier

FF Brien Perkins

FF Gage Ramsden

FF Allison Andrews

FF Brian Procida

FF Liam Dow

FF Chase Miranda

CC: TA/ HR/ File